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# BIC CAMERA

## Fact Book

Year ended August 31, 2009

※ We announced the settlement of accounts correction in the past fiscal year on February 20, 2009.  
The point changed from conventional numerical value pulls "underline".

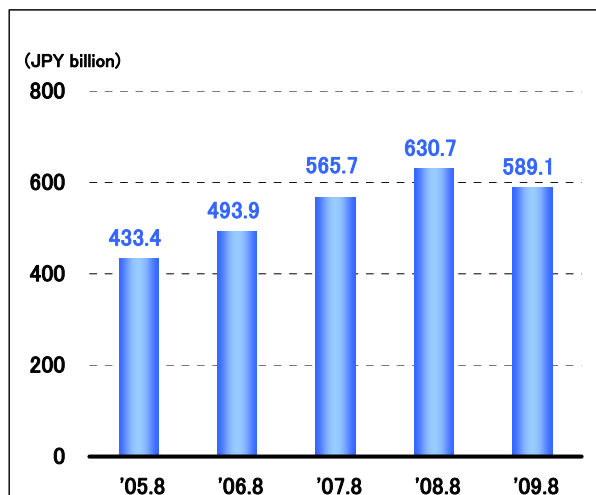
BIC CAMERA INC.

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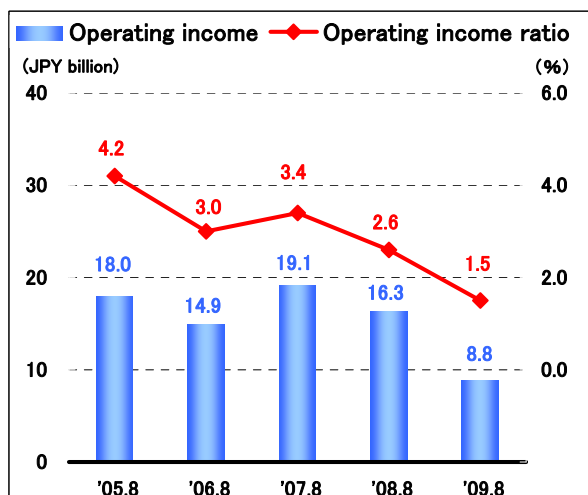
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Sales and Earnings (consolidated)

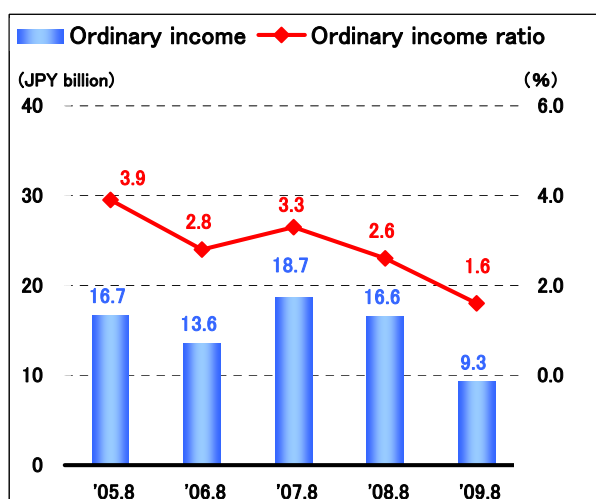
Net sales



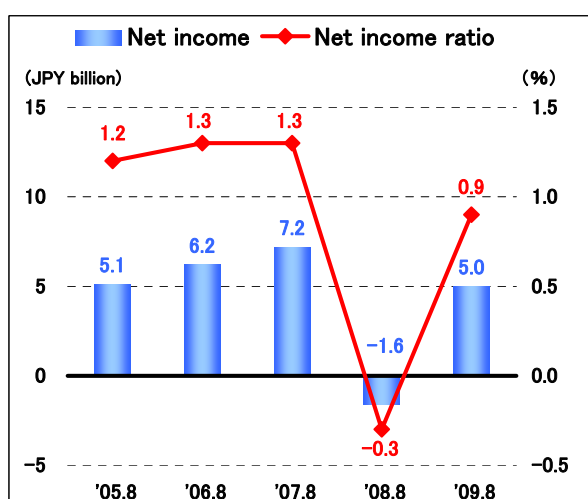
Operating income / ratio



Ordinary income / ratio



Net income / ratio

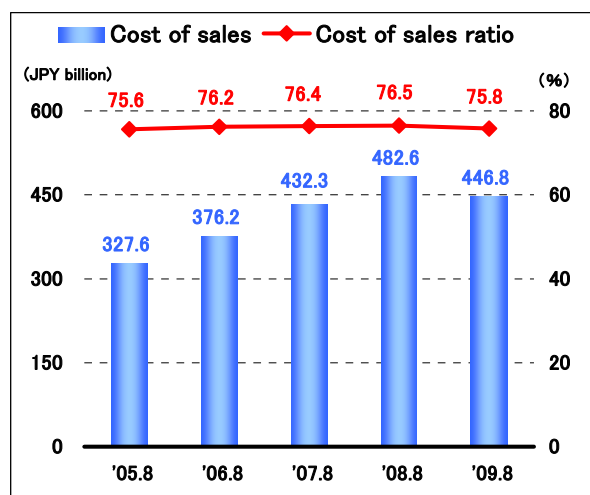


(JPY million)

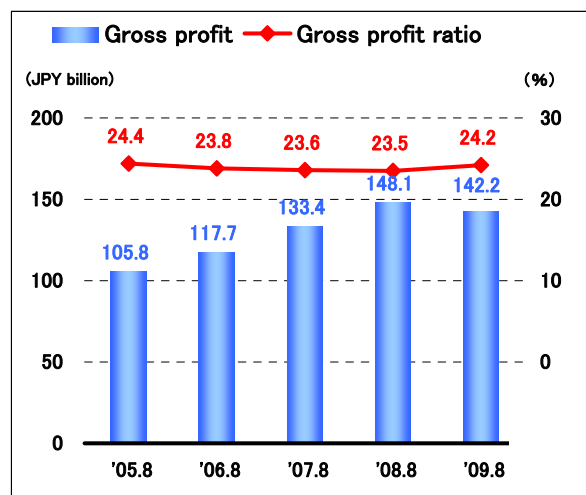
	2005.8	2006.8	2007.8	2008.8	2009.8
Net sales	433,424	493,957	565,751	630,740	589,177
Operating income	18,092	14,948	19,190	16,346	8,854
Operating income ratio (%)	4.2	3.0	3.4	2.6	1.5
Ordinary income	16,767	13,639	18,762	16,612	9,367
Ordinary income ratio (%)	3.9	2.8	3.3	2.6	1.6
Net income	5,112	6,202	7,271	(1,662)	5,094
Net income ratio (%)	1.2	1.3	1.3	(0.3)	0.9

Cost of sales and SG&A expenses (consolidated)

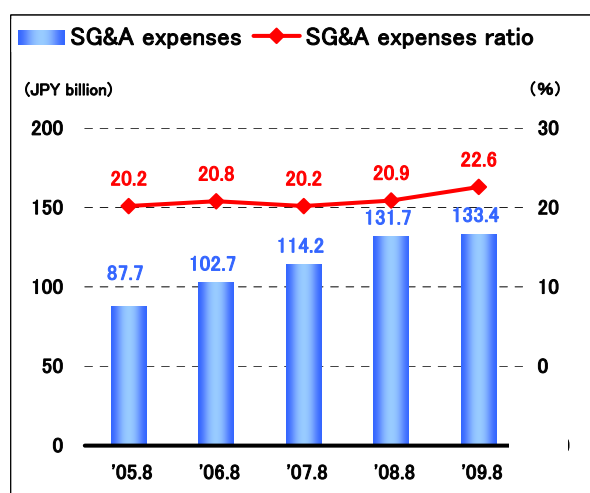
Cost of sales / ratio



Gross profit / ratio



SG&A expenses / ratio

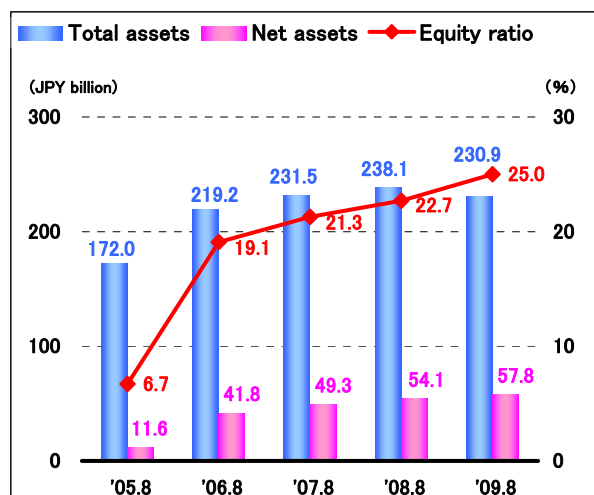


(JPY million)

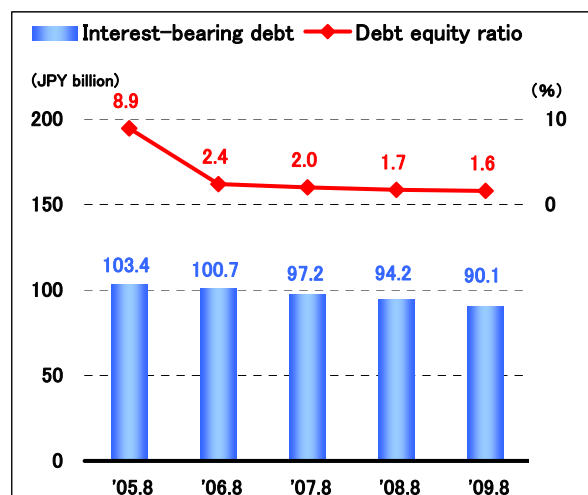
	2005.8	2006.8	2007.8	2008.8	2009.8
Cost of sales	327,610	376,233	432,328	482,603	446,877
Cost of sales ratio (%)	75.6	76.2	76.4	76.5	75.8
Gross profit	105,813	117,723	133,423	148,136	142,299
Gross profit ratio (%)	24.4	23.8	23.6	23.5	24.2
SG&A expenses	87,720	102,774	114,233	131,790	133,444
SG&A expenses ratio (%)	20.2	20.8	20.2	20.9	22.6

Total assets, Liabilities and Net assets (consolidated)

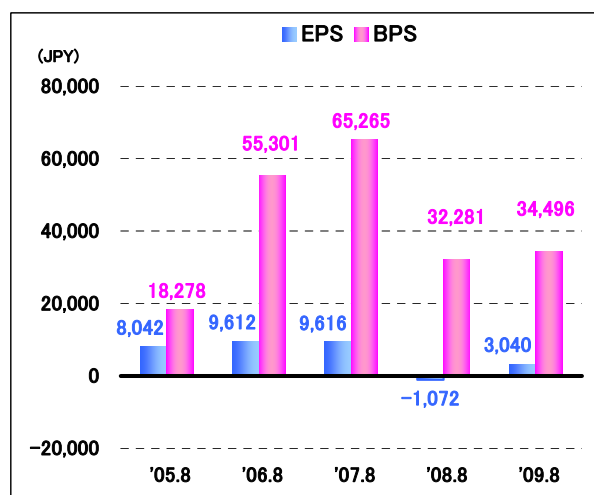
Total assets/Net assets/Equity ratio



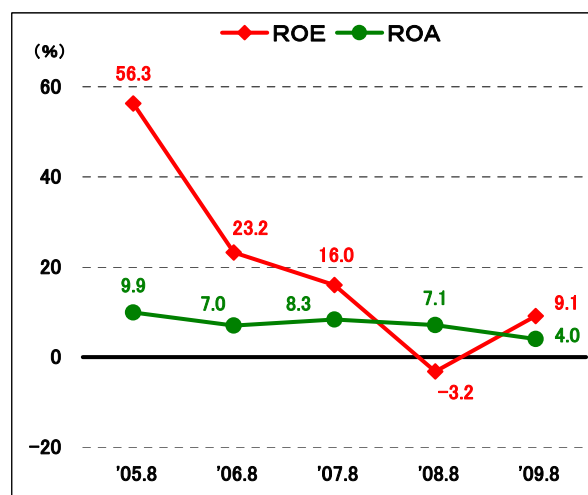
Interest-bearing debt/Debt-equity ratio



EPS/BPS



ROE/ROA



Note \*:The Company implemented a 2-for-1 stock split on September 1, 2007.

	2005.8	2006.8	2007.8	2008.8	2009.8
Total assets	172,086	219,222	231,579	238,183	230,945
Net assets	11,613	41,818	49,353	54,100	57,813
Equity ratio (%)	6.7	19.1	21.3	22.7	25.0
Interest-bearing debt (total)	103,445	100,723	97,236	94,209	90,139
Short-term interest bearing debt	39,526	41,432	68,170	54,753	62,165
Long-term interest bearing debt	63,919	59,290	29,065	39,455	27,973
Debt equity ratio (times)	8.9	2.4	2.0	1.7	1.6
EPS (JPY) *	8,042.54	9,612.76	9,616.11	(1,072.93)	3,040.03
BPS (JPY) *	18,278.07	55,301.26	65,265.27	32,281.65	34,496.66
ROE (%)	56.3	23.2	16.0	(3.2)	9.1
ROA (%)	9.9	7.0	8.3	7.1	4.0

Note \*:The Company implemented a 2-for-1 stock split on September 1, 2007.

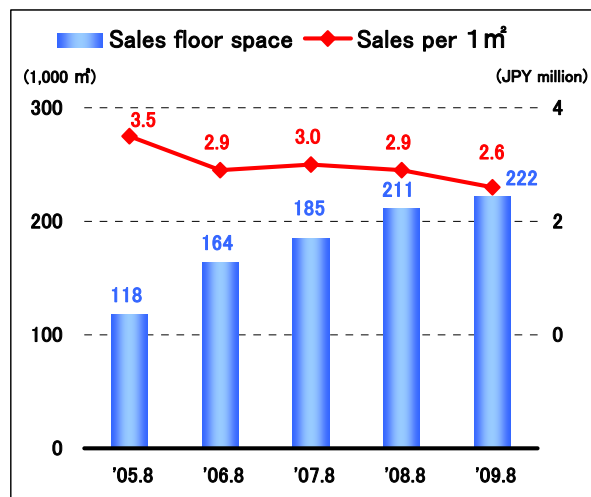
\*Debt equity ratio = Interest-bearing debt / Net assets

\*ROE = Net income / Average net assets

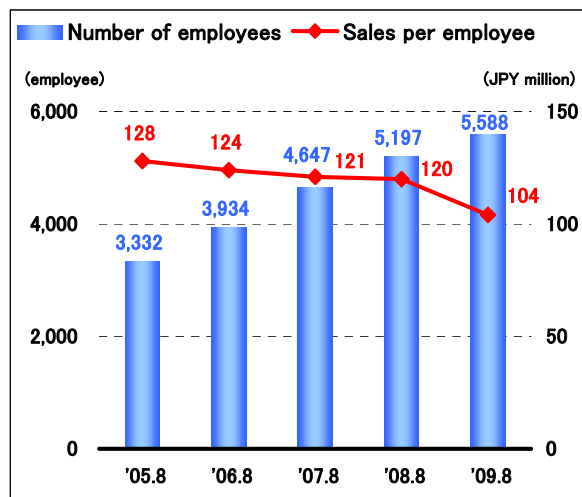
\*ROA = Recurring profit / Average total assets

Net sales per sales floor space / employee (consolidated)

Sales floor space / Sales per 1 m<sup>2</sup>



Number of employees / Sales per employee



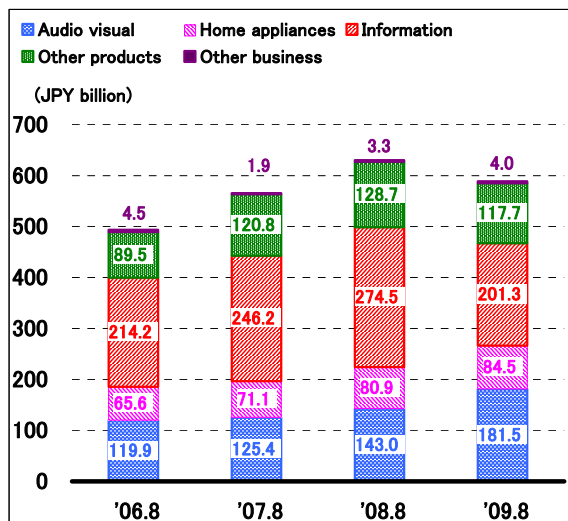
	2005.8	2006.8	2007.8	2008.8	2009.8
Sales floor space (m <sup>2</sup> ) (*1)	118,929	<u>164,294</u>	<u>185,120</u>	<u>211,884</u>	<b>222,063</b>
Sales per 1 m <sup>2</sup> (JPY thousand) (*2)	3,599	<u>2,979</u>	<u>3,045</u>	<u>2,960</u>	<b>2,635</b>
Number of employees (*1)	3,332	<u>3,934</u>	<u>4,647</u>	<u>5,197</u>	<b>5,588</b>
Sales per employee (JPY thousand) (*2)	128,473	<u>124,414</u>	<u>121,320</u>	<u>120,721</u>	<b>104,718</b>

(\*1) based on the average number during the period

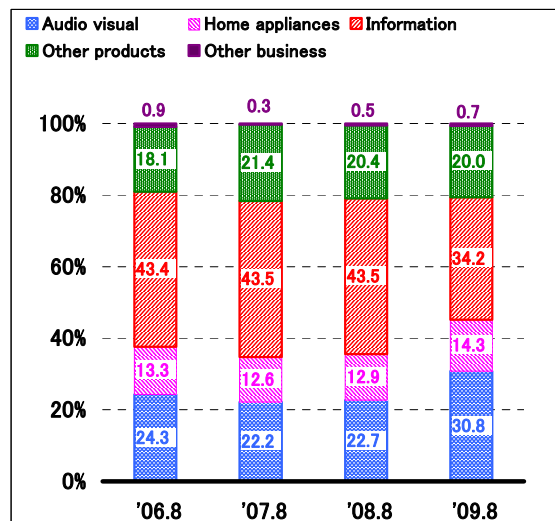
(\*2) based on the sales of retail good

## Sales by Product (consolidated)

Sales by product line



Composition ratio by product line



	2006.8	2007.8	2008.8	2009.8
<b>Audio visual products</b>	<b>119,900</b>	<b>125,483</b>	<b>143,049</b>	<b>181,546</b>
Cameras	11,055	12,254	12,845	42,921
TV	37,589	41,776	51,019	59,928
Video players, video cameras	21,485	19,965	24,812	28,537
Audio	25,332	22,644	24,177	23,951
AV software	7,005	6,613	7,290	10,483
Other	17,430	22,229	22,904	15,723
<b>Home appliances</b>	<b>65,659</b>	<b>71,169</b>	<b>80,983</b>	<b>84,523</b>
Refrigerators	10,602	11,235	12,557	14,571
Washing machines	9,072	9,921	10,410	11,271
Kitchen appliances	8,343	9,296	10,313	11,130
Seasonal home electronics	13,777	14,500	17,582	17,563
Personal care electronics	11,299	12,466	13,125	15,043
Other	12,563	13,748	16,994	14,942
<b>Information communications equipment products</b>	<b>214,298</b>	<b>246,246</b>	<b>274,574</b>	<b>201,380</b>
PC systems	64,130	64,883	71,007	55,410
PC peripherals	56,001	62,212	65,127	34,376
PC software	18,154	25,634	27,187	18,911
Cellular phones	29,049	40,981	54,599	54,791
Other	46,963	52,534	56,651	37,890
<b>Other products</b>	<b>89,589</b>	<b>120,878</b>	<b>128,779</b>	<b>117,714</b>
Games	27,245	43,940	47,684	38,058
Watches	15,336	15,718	16,092	14,588
Books	1,619	1,734	1,691	1,583
Glasses and contact lenses	4,428	4,673	4,855	4,875
Other	40,958	54,811	58,455	58,608
<b>Retail goods sales</b>	<b>489,446</b>	<b>563,777</b>	<b>627,387</b>	<b>585,165</b>
<b>Other business</b>	<b>4,511</b>	<b>1,974</b>	<b>3,352</b>	<b>4,011</b>
<b>Total</b>	<b>493,957</b>	<b>565,751</b>	<b>630,740</b>	<b>589,177</b>

\* We have changed partly "products in our product lines" in 1Q financial statements for FY ending August 2009, Digital cameras and related accessories were shifted from "Information communications equipment products" to "Audio visual products"

**Balance Sheets (consolidated)**

(JPY million)

	2005.8	2006.8	2007.8	2008.8	2009.8
(Assets)					
Cash and deposits	34,211	41,756	32,437	24,202	24,401
Notes and accounts receivable-trade	11,542	14,856	17,577	21,482	18,350
Inventories	22,609	31,153	37,158	43,264	37,182
Deferred tax assets	4,636	5,339	5,570	6,216	6,301
Accounts receivable - other	5,177	6,565	7,865	10,206	14,554
Other	1,781	1,919	3,021	3,235	3,768
Allowance for doubtful accounts	(70)	(16)	(34)	(33)	(41)
<b>Total current assets</b>	<b>79,888</b>	<b>101,575</b>	<b>103,597</b>	<b>108,573</b>	<b>104,517</b>
Buildings and structures	13,204	13,137	17,120	18,504	18,375
Land	36,841	42,219	42,284	40,913	40,941
Lease assets	-	-	-	-	513
Other	1,757	2,033	3,173	2,636	2,372
<b>Total property, plant and equipment</b>	<b>51,804</b>	<b>57,389</b>	<b>62,578</b>	<b>62,054</b>	<b>62,203</b>
Leasehold right	11,390	11,797	11,807	-	11,807
Other	725	2,104	2,368	14,329	2,261
<b>Total intangible assets</b>	<b>12,116</b>	<b>13,902</b>	<b>14,176</b>	<b>14,329</b>	<b>14,069</b>
Investment securities	6,344	16,308	21,018	20,617	19,017
Long-term loans receivable	1,302	4,627	1,371	1,371	1,302
Deferred tax assets	141	-	157	2,701	2,100
Guarantee deposits	19,366	24,365	27,552	28,479	26,719
Other	1,294	1,685	1,571	1,809	1,420
Allowance for doubtful accounts	(171)	(631)	(445)	(1,946)	(552)
<b>Total investments and other assets</b>	<b>28,278</b>	<b>46,355</b>	<b>51,227</b>	<b>53,033</b>	<b>50,009</b>
<b>Total noncurrent assets</b>	<b>92,198</b>	<b>117,646</b>	<b>127,982</b>	<b>129,417</b>	<b>126,281</b>
Deferred assets	-	-	-	192	147
<b>Total assets</b>	<b>172,086</b>	<b>219,222</b>	<b>231,579</b>	<b>238,183</b>	<b>230,945</b>

(JPY million)

	2005.8	2006.8	2007.8	2008.8	2009.8
<b>(Liabilities)</b>					
Accounts payable-trade	32,266	41,350	45,069	45,844	39,693
Short-term loans payable	14,503	14,494	26,519	30,592	43,824
Current portion of long-term loans payable	23,723	24,438	28,155	23,441	17,621
Current portion of bonds payable	1,300	2,500	13,495	720	720
Lease obligations	-	-	-	-	115
Income taxes payable	3,165	4,157	5,352	5,684	2,859
Provision for bonuses	897	1,476	1,714	1,851	1,971
Provision for point card certificates	9,534	11,353	11,858	12,955	13,437
Other	7,153	10,083	12,025	13,279	13,475
<b>Total current liabilities</b>	<b>92,544</b>	<b>109,854</b>	<b>144,191</b>	<b>134,369</b>	<b>133,717</b>
Bonds payable	13,450	14,815	1,620	900	180
Long-term loans payable	50,469	44,475	27,445	38,555	27,793
Lease obligations	-	-	-	-	439
Provision for retirement benefits	1,311	3,150	3,656	4,300	4,990
Provision for directors' retirement benefits	391	503	539	612	47
Other	837	1,842	985	1,355	1,966
<b>Total noncurrent liabilities</b>	<b>66,459</b>	<b>64,786</b>	<b>34,247</b>	<b>45,724</b>	<b>35,417</b>
<b>Total liabilities</b>	<b>159,003</b>	<b>174,640</b>	<b>178,439</b>	<b>180,094</b>	<b>169,135</b>
<b>Minority interests</b>	<b>1,469</b>	-	-	-	-
<b>(Shareholders' equity)</b>					
Common stock	1,050	-	-	-	-
Capital surplus	623	-	-	-	-
Retained earnings	9,452	-	-	-	-
Valuation difference on available for sale securities	487	-	-	-	-
<b>Total shareholders' equity</b>	<b>11,613</b>	-	-	-	-
<b>Total liabilities, minority interests and shareholders' equity</b>	<b>172,086</b>	-	-	-	-
<b>(Net assets)</b>					
Capital stock	-	12,548	12,548	18,402	18,402
Capital surplus	-	12,122	12,122	17,976	17,976
Retained earnings	-	15,492	22,013	18,934	22,353
<b>Total shareholders' equity</b>	-	<b>40,163</b>	<b>46,684</b>	<b>55,313</b>	<b>58,732</b>
Valuation and translation adjustments	-	1,655	2,669	(1,212)	(919)
Minority interests	-	2,763	3,786	3,988	3,997
<b>Total net assets</b>	-	<b>44,582</b>	<b>53,140</b>	<b>58,089</b>	<b>61,810</b>
<b>Total liabilities and net assets</b>	-	<b>219,222</b>	<b>231,579</b>	<b>238,183</b>	<b>230,945</b>



Statements of Income and Expense (consolidated)

(JPY million)

	2005.8	2006.8	2007.8	2008.8	2009.8
<b>Net sales</b>	<u>433,424</u>	<u>493,957</u>	<u>565,751</u>	<u>630,740</u>	<u>589,177</u>
Cost of sales	<u>327,610</u>	<u>376,233</u>	<u>432,328</u>	<u>482,603</u>	<u>446,877</u>
Gross profit	<u>105,813</u>	<u>117,723</u>	<u>133,423</u>	<u>148,136</u>	<u>142,299</u>
Point card certificates	33,822	35,552	36,014	39,742	42,526
Provision for point card certificates	777	1,242	391	1,191	743
Salaries and allowances	12,980	<u>14,506</u>	<u>16,332</u>	<u>19,154</u>	<u>19,429</u>
Provision for bonuses	880	<u>1,481</u>	<u>1,836</u>	<u>1,842</u>	<u>1,963</u>
Retirement benefit expenses	297	528	747	<u>756</u>	<u>1,056</u>
Provision for directors' retirement benefits	<u>48</u>	<u>120</u>	<u>67</u>	<u>73</u>	<u>25</u>
Rents	<u>10,828</u>	<u>12,610</u>	<u>15,191</u>	<u>17,415</u>	<u>18,454</u>
Depreciation	<u>1,548</u>	<u>1,518</u>	<u>1,738</u>	<u>2,434</u>	<u>2,732</u>
Amortization of goodwill	<u>42</u>	<u>134</u>	<u>384</u>	<u>422</u>	<u>469</u>
Provision of allowance for doubtful accounts	<u>95</u>	-	<u>22</u>	-	<u>25</u>
Other	<u>26,396</u>	<u>35,080</u>	<u>41,506</u>	<u>48,757</u>	<u>46,018</u>
SG&A expenses	<u>87,720</u>	<u>102,774</u>	<u>114,233</u>	<u>131,790</u>	<u>133,444</u>
<b>Operating income</b>	<u>18,092</u>	<u>14,948</u>	<u>19,190</u>	<u>16,346</u>	<u>8,854</u>
Interest income	56	83	<u>100</u>	<u>83</u>	<u>51</u>
Dividends income	18	108	64	379	124
Amortization of negative goodwill	-	-	<u>105</u>	<u>105</u>	<u>104</u>
Equity in earnings of affiliates	-	-	-	-	<u>126</u>
Rent income	909	<u>989</u>	<u>932</u>	<u>845</u>	<u>926</u>
Commission fee	243	<u>250</u>	<u>431</u>	<u>568</u>	<u>780</u>
Advertisement fee	510	<u>420</u>	<u>466</u>	<u>401</u>	<u>404</u>
Co-sponsor fee	-	-	<u>359</u>	<u>349</u>	-
Other	259	<u>340</u>	<u>405</u>	<u>530</u>	<u>847</u>
Total non-operating income	<u>1,998</u>	<u>2,193</u>	<u>2,865</u>	<u>3,263</u>	<u>3,365</u>
Interest expenses	<u>2,504</u>	<u>2,469</u>	<u>2,275</u>	<u>2,018</u>	<u>1,553</u>
Cost of lease revenue	<u>510</u>	<u>552</u>	<u>503</u>	<u>440</u>	<u>467</u>
Other	<u>308</u>	<u>480</u>	<u>514</u>	<u>538</u>	<u>831</u>
Total non-operating expenses	<u>3,324</u>	<u>3,502</u>	<u>3,293</u>	<u>2,997</u>	<u>2,852</u>
<b>Ordinary income</b>	<u>16,767</u>	<u>13,639</u>	<u>18,762</u>	<u>16,612</u>	<u>9,367</u>

(JPY million)

	2005.8	2006.8	2007.8	2008.8	2009.8
Gain on sales of noncurrent assets	63	40	0	265	4
Gain on sales of investment securities	10	391	86	9	9
Reversal of allowance for doubtful accounts	25	45	-	1	-
Gain on change in equity	-	-	-	71	-
Other	24	65	-	-	-
<b>Total extraordinary income</b>	<b>124</b>	<b>543</b>	<b>86</b>	<b>346</b>	<b>13</b>
Loss (gain) on sales, valuation and retirement of noncurrent assets	<u>2,808</u>	28	<u>242</u>	<u>222</u>	110
Loss on sales of investment securities	0	144	7	0	332
Loss on valuation of investment securities	55	10	<u>3,121</u>	<u>3,228</u>	293
Impairment loss	-	1,083	201	2,861	10
Loss on change in accounting method for liquidation	-	-	-	<u>904</u>	-
Other	<u>3,626</u>	126	256	1,983	-
<b>Total extraordinary losses</b>	<b>6,489</b>	<b>1,392</b>	<b>3,829</b>	<b>9,201</b>	<b>748</b>
<b>Income before income taxes and minority interests</b>	<b>10,401</b>	<b>12,790</b>	<b>15,019</b>	<b>7,758</b>	<b>8,632</b>
Income taxes-current	<u>5,631</u>	<u>7,158</u>	<u>8,693</u>	<u>10,166</u>	<b>3,179</b>
Income taxes-deferred	<u>(333)</u>	<u>(791)</u>	<u>(1,486)</u>	<u>(530)</u>	<b>225</b>
Minority interests in income	<u>8</u>	<u>(220)</u>	<u>(540)</u>	<u>214</u>	<b>(133)</b>
<b>Net income</b>	<b>5,112</b>	<b>6,202</b>	<b>7,271</b>	<b>(1,662)</b>	<b>5,094</b>

**Statement of Cash Flows (consolidated)**

(JPY million)

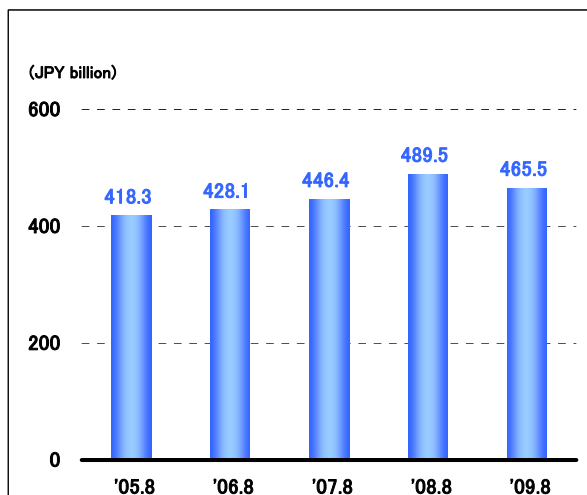
	2005.8	2006.8	2007.8	2008.8	2009.8
Net cash provided by (used in) operating activities					
Income before income taxes and minority interests	10,401	12,790	15,019	7,758	8,632
Depreciation and amortization	1,853	1,827	2,035	2,787	3,101
Impairment loss	-	1,083	201	2,861	10
Amortization of goodwill	42	134	279	485	365
Increase (decrease) in allowance for doubtful accounts	201	66	184	1,499	120
Increase (decrease) in provision for bonuses	(81)	476	217	132	119
Increase (decrease) in provision for point card certificates	777	1,218	391	1,097	481
Increase (decrease) in provision for retirement benefits	225	371	493	643	689
Increase (decrease) in provision for directors' retirement benefits	377	112	36	73	(565)
Interest and dividends income	(75)	(192)	(165)	(462)	(175)
Interest expenses	2,504	2,469	2,275	2,018	1,553
Foreign exchange losses (gains)	(6)	(23)	4	36	4
Equity in (earnings) losses of affiliates	-	-	-	-	(126)
Loss (gain) on sales, valuation and retirement of noncurrent assets	2,744	(11)	241	(42)	106
Loss (gain) on sales and valuation of investment securities	44	(237)	3,042	3,219	617
Loss on change in accounting method for liquidation	-	-	-	904	-
Decrease (increase) in notes and accounts receivable-trade	(405)	(941)	(2,312)	(3,255)	4,027
Decrease (increase) in inventories	(1,403)	(1,565)	(5,151)	(6,097)	6,081
Increase (decrease) in notes and accounts payable-trade	3,377	949	3,222	(719)	(6,056)
Other	542	(773)	(867)	(33)	(2,871)
Subtotal	21,120	17,751	19,150	12,907	16,117
Interest and dividends income received	98	200	200	550	380
Interest expenses paid	(2,481)	(2,532)	(2,314)	(2,261)	(1,555)
Income taxes paid	(7,132)	(6,874)	(7,613)	(9,790)	(6,440)
<b>Net cash provided by (used in) operating activities</b>	<b>11,605</b>	<b>8,544</b>	<b>9,422</b>	<b>1,404</b>	<b>8,501</b>
Net cash provided by (used in) investment activities					
Decrease (increase) in time deposits	247	(812)	(286)	781	(83)
Decrease (increase) in property, plant and equipment	470	(2,916)	(4,984)	(4,941)	(2,130)
Decrease (increase) in intangible assets	(138)	(635)	(654)	(1,242)	(462)
Decrease (increase) in investment securities	(207)	(8,200)	(6,255)	(9,865)	43
Decrease (increase) in guarantee deposits	(1,118)	444	(2,658)	(938)	131
Decrease (increase) in loans receivable	1,129	(1,617)	44	103	(143)
Purchase of stocks of affiliates resulting in change of scope of equity method	-	-	-	-	(45)
Other	(505)	1132	(504)	(1,043)	390
<b>Net cash provided by (used in) investing activities</b>	<b>(120)</b>	<b>(12,604)</b>	<b>(15,298)</b>	<b>(17,147)</b>	<b>(2,301)</b>

(JPY million)

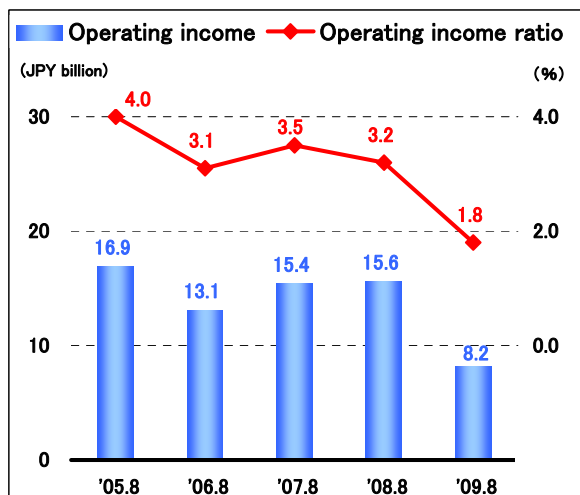
	2005.8	2006.8	2007.8	2008.8	2009.8
Net cash provided by (used in) financing activities					
Net increase (decrease) in short-term loans payable	26	(2,843)	12,025	4,072	13,231
Net increase (decrease) in long-term loans payable	(3,441)	(10,947)	(13,312)	6,395	(16,581)
Proceeds from issuance of bonds	-	3,247	295	-	-
Redemption of bonds	(1,300)	(2,540)	(2,500)	(13,495)	(720)
Proceeds from issuance of common stock	-	22,858	-	11,649	-
Cash dividends paid	(158)	(158)	(750)	(1,126)	(1,681)
Cash dividends paid to minority shareholders	-	-	-	(88)	(32)
Purchase of treasury stock of subsidiaries in consolidation	-	-	-	-	(246)
Repayments of lease obligations	-	-	-	-	(54)
Other	(4)	(56)	338	598	-
<b>Net cash provided by (used in) financing activities</b>	<b>(4,878)</b>	<b>9,560</b>	<b>(3,903)</b>	<b>8,005</b>	<b>(6,084)</b>
Effect of exchange rate change on cash and cash equivalents	6	23	(4)	(36)	(0)
Net increase (decrease) in cash and cash equivalents	6,611	5,524	(9,783)	(7,773)	115
Cash and cash equivalents at beginning of period	26,570	33,182	39,515	29,910	22,455
Increase (decrease) in cash and cash equivalents from merger	-	198	158	-	-
Increase (decrease) in cash and cash equivalents from newly consolidated subsidiaries	-	611	19	319	-
Cash and cash equivalents at end of period	33,182	39,515	29,910	22,455	22,570

Sales and Earnings (non-consolidated)

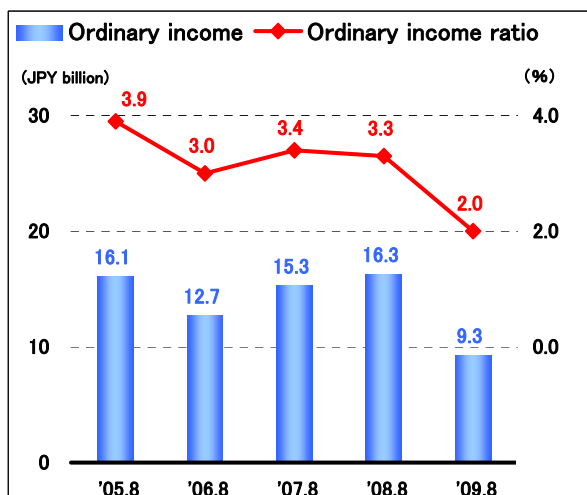
Net sales



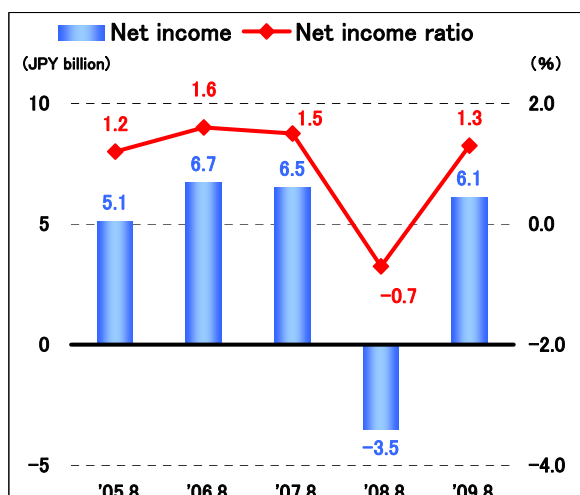
Operating income / ratio



Ordinary income / ratio



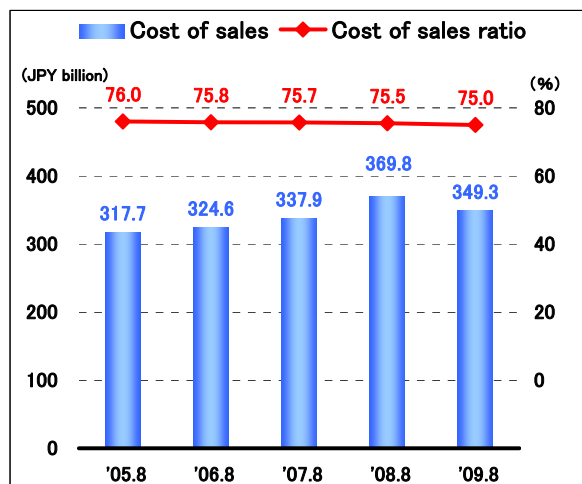
Net income / ratio



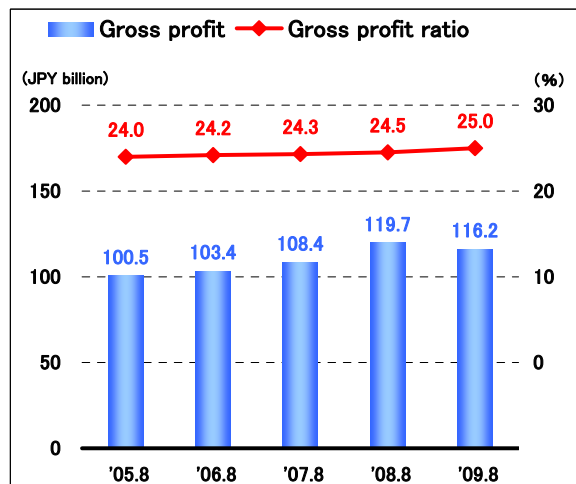
	2005.8	2006.8	2007.8	2008.8	2009.8
Net sales	418,323	428,135	446,409	489,542	465,575
Operating income	16,937	13,122	15,480	15,651	8,296
Operating income ratio (%)	4.0	3.1	3.5	3.2	1.8
Ordinary income	16,145	12,722	15,348	16,311	9,390
Ordinary income ratio (%)	3.9	3.0	3.4	3.3	2.0
Net income	5,108	6,735	6,542	(3,543)	6,195
Net income ratio (%)	1.2	1.6	1.5	(0.7)	1.3

**Cost of Sales and SG&A expenses (non-consolidated)**

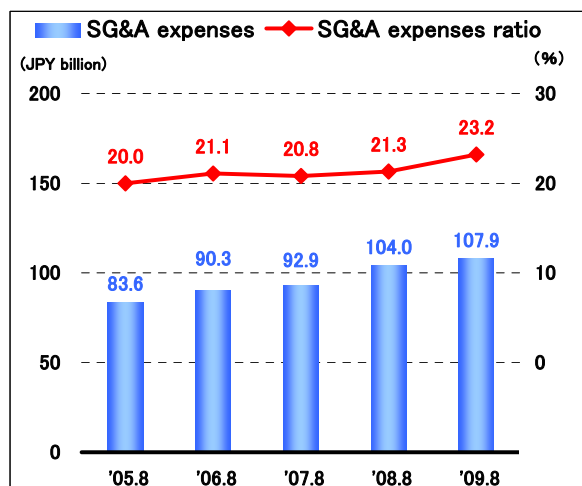
**Cost of sales / ratio**



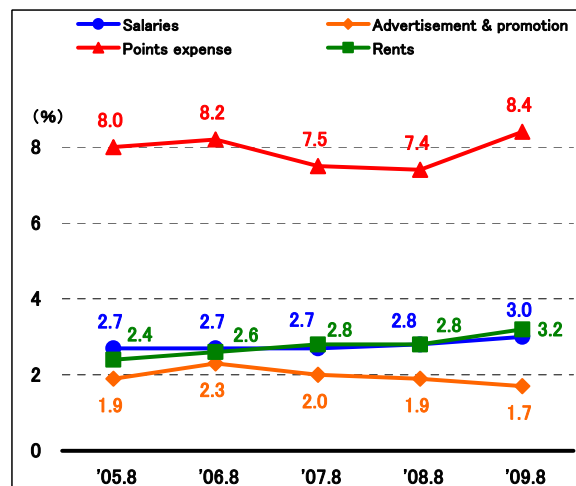
**Gross profit / ratio**



**SG&A expenses / ratio**



**Breakdown of SG&A expenses**



		(JPY million)				
		2005.8	2006.8	2007.8	2008.8	2009.8
Cost of sales		317,758	324,659	337,956	369,822	349,314
Cost of sales ratio (%)		76.0	75.8	75.7	75.5	75.0
Gross profit		100,565	103,476	108,452	119,720	116,260
Gross profit ratio (%)		24.0	24.2	24.3	24.5	25.0
SG&A expenses	Amount	83,628	90,353	92,972	104,069	107,964
	Ratio (%)	20.0	21.1	20.8	21.3	23.2
Salaries	Amount	11,156	11,686	11,950	13,721	13,971
(ratio against sales)	Ratio (%)	2.7	2.7	2.7	2.8	3.0
Advertisement & promotion	Amount	7,927	9,716	8,998	9,401	8,116
(ratio against sales)	Ratio (%)	1.9	2.3	2.0	1.9	1.7
Points expense	Amount	33,528	34,959	33,270	36,336	39,217
(ratio against sales)	Ratio (%)	8.0	8.2	7.5	7.4	8.4
Rents	Amount	10,204	11,032	12,499	13,702	14,747
(ratio against sales)	Ratio (%)	2.4	2.6	2.8	2.8	3.2

**Statements of Income and Expense (non-consolidated)**

(JPY million)

	2005.8	2006.8	2007.8	2008.8	2009.8
Net sales	418,323	428,135	446,409	489,542	<b>465,575</b>
Cost of sales	317,758	324,659	337,956	369,822	<b>349,314</b>
Gross profit	100,565	103,476	108,452	119,720	<b>116,260</b>
SG&A expenses	<u>83,628</u>	<u>90,353</u>	<u>92,972</u>	<u>104,069</u>	<b>107,964</b>
Operating income	<u>16,937</u>	<u>13,122</u>	<u>15,480</u>	<u>15,651</u>	<b>8,296</b>
Non-operating income	<u>3,106</u>	<u>3,020</u>	<u>2,682</u>	<u>3,302</u>	<b>3,563</b>
Non-operating expenses	<u>3,897</u>	<u>3,420</u>	<u>2,813</u>	<u>2,641</u>	<b>2,468</b>
Ordinary income	<u>16,145</u>	<u>12,722</u>	<u>15,348</u>	<u>16,311</u>	<b>9,390</b>
Extraordinary income	88	291	<u>88</u>	<u>62</u>	<b>9</b>
Extraordinary loss	<u>6,263</u>	677	2,859	<u>11,351</u>	<b>536</b>
Income before income taxes and minority interests	<u>9,970</u>	<u>12,336</u>	<u>12,577</u>	<u>5,022</u>	<b>8,863</b>
Net income	<u>5,108</u>	<u>6,735</u>	<u>6,542</u>	<u>(3,543)</u>	<b>6,195</b>

**Number of store and Sales floor space (non-consolidated)**

	2005.8	2006.8	2007.8	2008.8	2009.8
Number of store	22	23	25	27	<b>29</b>
Sales floor space (m <sup>2</sup> )	117,660	129,322	149,128	173,081	<b>181,940</b>