
BIC CAMERA

Fact Book

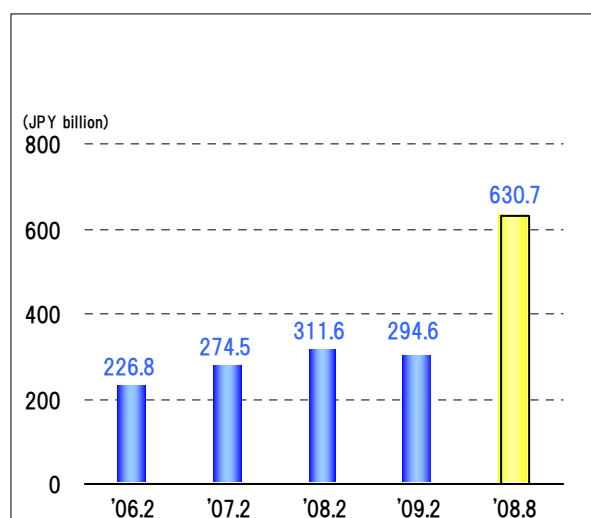
First Half ended February 28, 2009

※ We announced the settlement of accounts correction in the past fiscal year on February 20, 2009.
The point changed from conventional numerical value pulls "underline".

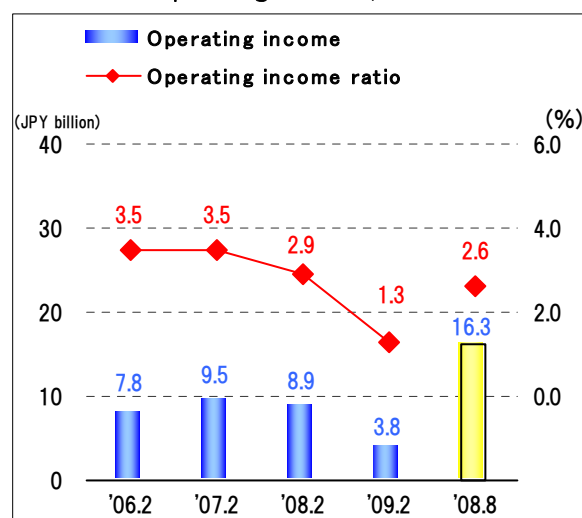
BIC CAMERA INC.

Sales and Earnings (consolidated)

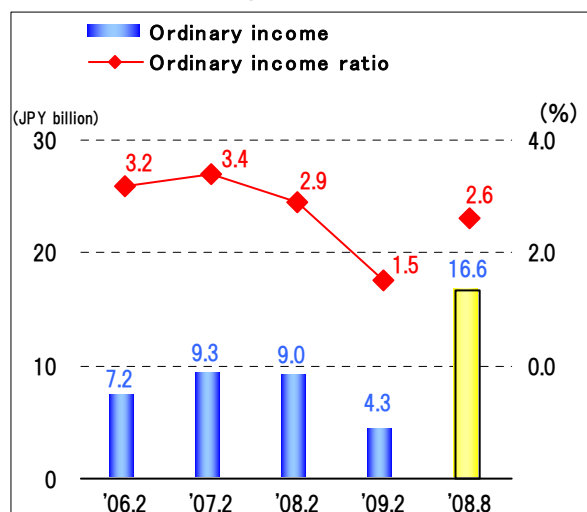
Net sales



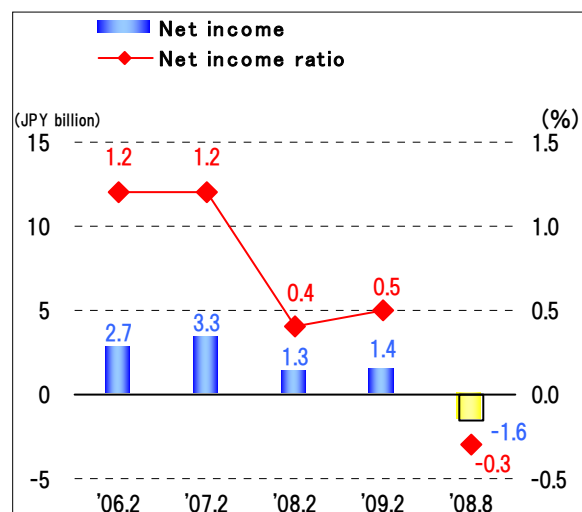
Operating income / ratio



Ordinary income / ratio



Net income / ratio

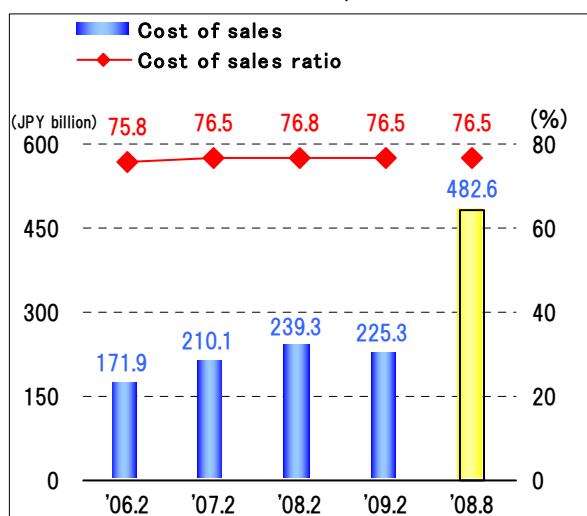


(JPY million)

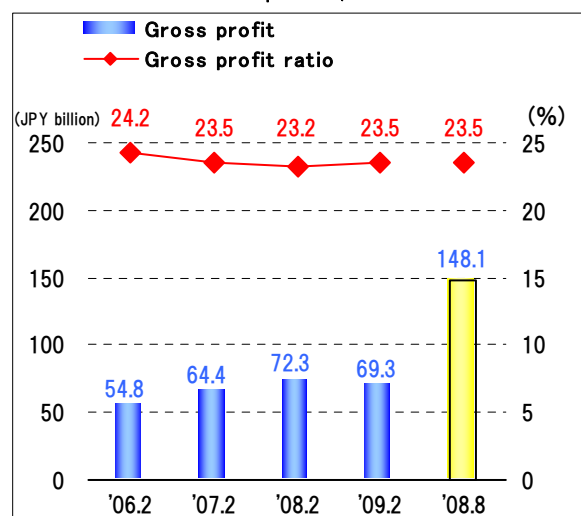
	2006.2	2007.2	2008.2	2009.2	2008.8
Net sales	226,816	274,534	311,677	294,644	630,740
Operating income	7,852	9,503	8,970	3,829	16,346
Operating income ratio (%)	3.5	3.5	2.9	1.3	2.6
Ordinary income	7,285	9,378	9,094	4,348	16,612
Ordinary income ratio (%)	3.2	3.4	2.9	1.5	2.6
Net income	2,744	3,388	1,398	1,470	(1,662)
Net income ratio (%)	1.2	1.2	0.4	0.5	(0.3)

Cost of sales and SG&A expenses (consolidated)

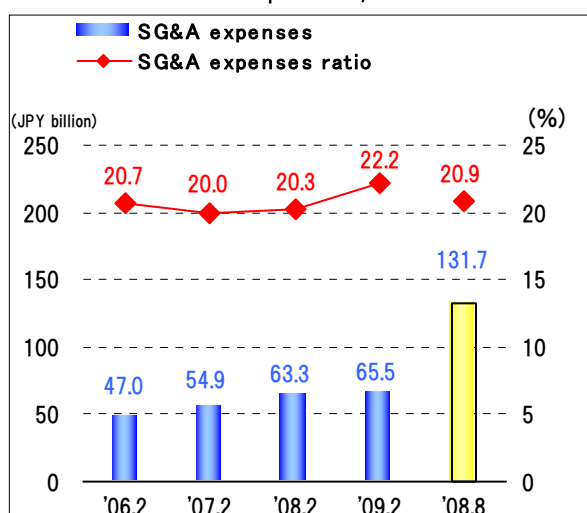
Cost of sales / ratio



Gross profit / ratio



SG&A expenses / ratio

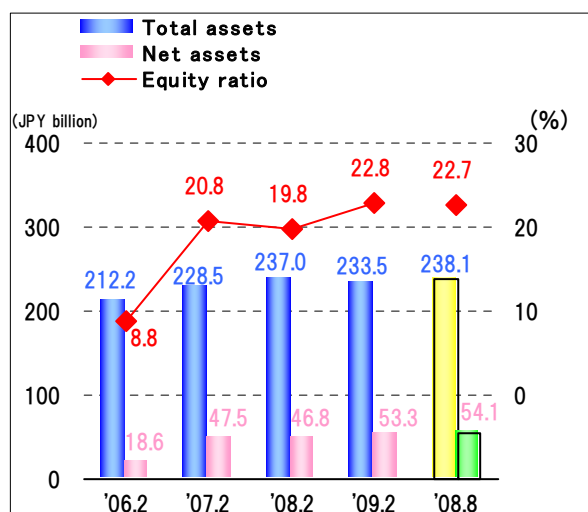


(JPY million)

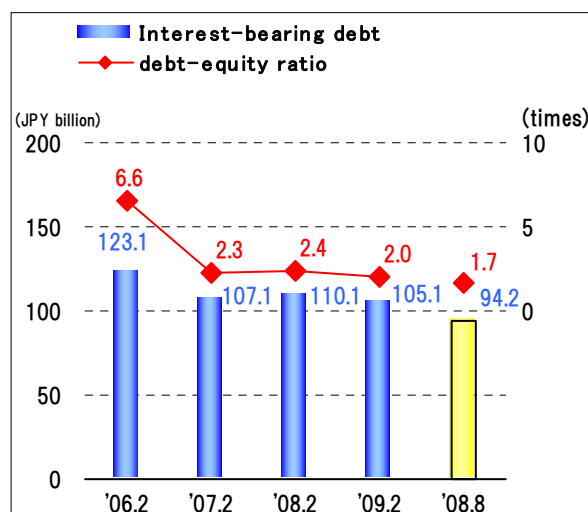
	2006.2	2007.2	2008.2	2009.2	2008.8
Cost of sales	171,917	210,118	239,341	225,309	482,603
Cost of sales ratio (%)	75.8	76.5	76.8	76.5	76.5
Gross profit	54,899	64,415	72,335	69,334	148,136
Gross profit ratio (%)	24.2	23.5	23.2	23.5	23.5
SG&A expenses	47,046	54,911	63,364	65,505	131,790
SG&A expenses ratio (%)	20.7	20.0	20.3	22.2	20.9

Total assets, Liabilities and Net assets (consolidated)

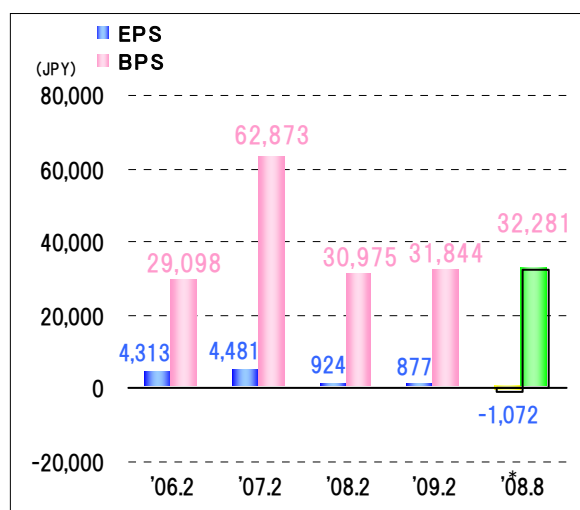
Total assets/net assets/equity ratio



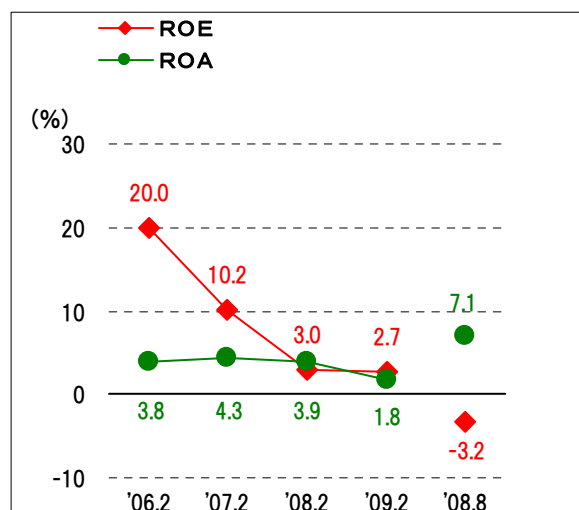
Interest-bearing debt/debt-equity ratio



EPS/BPS



ROE/ROA



Note*:The Company implemented a 2-for-1 stock split on September 1, 2007.

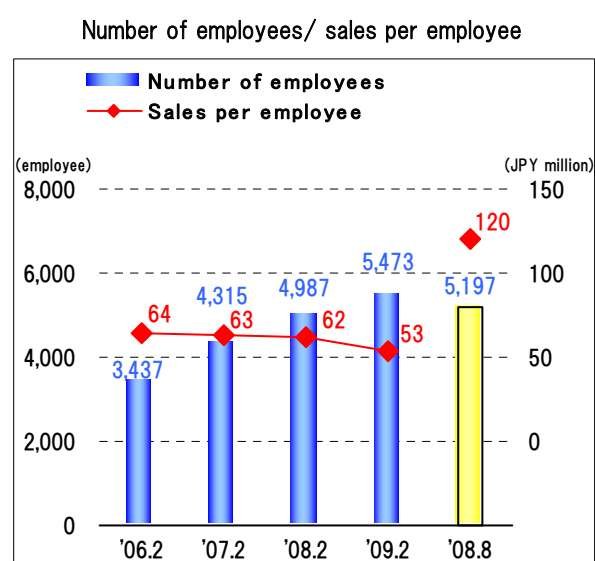
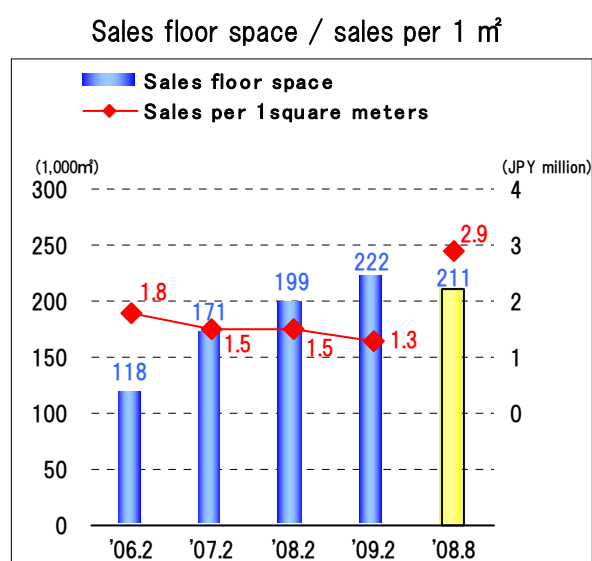
(JPY million)

	2006.2	2007.2	2008.2	2009.2	2008.8
Total assets	212,234	228,518	237,050	233,585	238,183
Net assets	18,657	47,545	46,847	53,367	54,100
Equity ratio (%)	8.8	20.8	19.8	22.8	22.7
Interest-bearing debt (total)	123,106	107,171	110,176	105,110	94,209
Short-term interest bearing debt	55,277	62,701	57,967	72,071	54,753
Long-term interest bearing debt	67,828	44,469	52,208	33,039	39,455
Debt equity ratio (times)	6.6	2.3	2.4	2.0	1.7
EPS (JPY)*	4,313.50	4,481.49	924.40	877.57	(1,072.93)
BPS (JPY)*	29,098.03	62,873.90	30,975.42	31,844.13	32,281.65
ROE (%)	20.0	10.2	3.0	2.7	(3.2)
ROA (%)	3.8	4.3	3.9	1.8	7.1

Note*:The Company implemented a 2-for-1 stock split on September 1, 2007.

- Debt equity ratio = Interest-bearing debt / net assets
- ROE = Net income / average net assets
- ROA = Recurring profit / average total assets

Net sales per sales floor space / employee (consolidated)



	2006.2	2007.2	2008.2	2009.2	2008.8
Sales floor space (m ²) (*1)	118,299	171,328	199,890	222,049	<u>211,884</u>
Sales per 1 m ² (JPY thousand) (*2)	1,888	1,596	1,552	1,318	<u>2,960</u>
Number of employees (*1)	3,437	4,315	4,987	5,473	<u>5,197</u>
Sales per employee (JPY thousand) (*2)	64,988	63,389	62,211	53,496	<u>120,721</u>

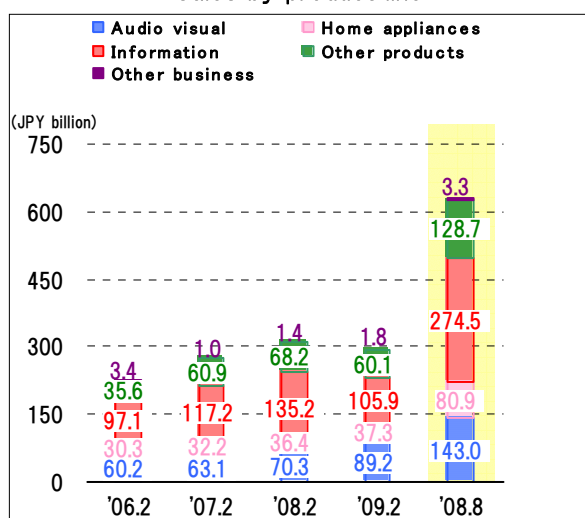
(Note) Non-consolidated selling floor space as of February 2009 was 182,176 m² (29 stores)

(*1) based on the average number during the period

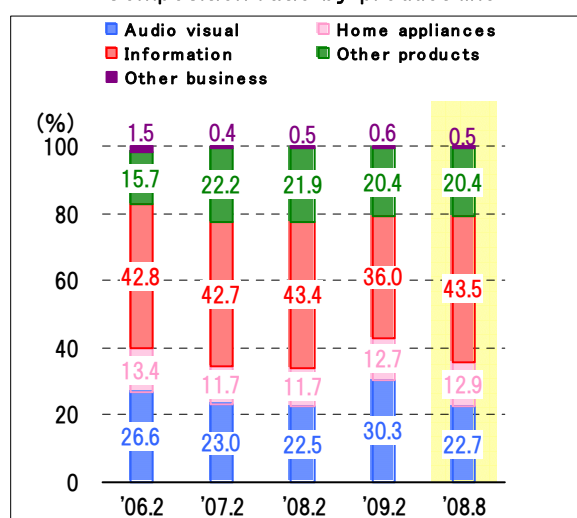
(*2) based on the sales of retail good

Sales by Product (consolidated)

Sales by product line



Composition ratio by product line



(JPY million)

	2006.2	2007.2	2008.2	2009.2	2008.8
Audio visual products	60,248	63,125	70,345	89,247	143,049
Cameras	5,845	6,080	6,343	21,401	12,845
TV	18,562	20,369	24,159	26,558	51,019
Video players, video cameras	11,294	10,219	11,326	14,388	24,812
Audio	13,835	12,071	12,878	13,266	24,177
AV Software	3,894	3,260	3,792	5,551	7,290
Other	6,816	11,123	11,845	8,081	22,904
Home appliances	30,333	32,235	36,415	37,384	80,983
Refrigerators	4,385	4,466	4,897	5,230	12,557
Washing machines	3,933	4,459	4,585	4,936	10,410
Kitchen Appliances	4,196	4,688	5,126	5,523	10,313
Seasonal home electronics	6,037	5,380	6,735	6,713	17,582
Personal care electronics	5,633	6,409	6,734	7,605	13,125
Other	6,146	6,831	8,336	7,375	16,994
Information communications equipment products	97,172	117,234	135,261	105,959	274,574
PC systems	29,514	30,674	33,976	31,630	71,007
PC peripherals	26,374	30,922	33,455	18,727	65,127
PC software	6,116	12,000	14,029	10,073	27,187
Cellular phones	14,125	17,934	26,346	25,947	54,599
Other	21,041	25,701	27,454	19,580	56,651
Other products	35,610	60,930	68,224	60,196	128,779
Games	10,769	23,360	27,559	20,605	47,684
Watches	7,800	7,842	8,252	7,399	16,092
Books	668	906	865	819	1,691
Glasses and contact lenses	2,114	2,248	2,356	2,335	4,855
Other	14,258	26,573	29,190	29,038	58,455
Retail goods sales	223,366	273,525	310,247	292,787	627,387
Other business	3,450	1,008	1,430	1,856	3,352
Total	226,816	274,534	311,677	294,644	630,740

* We have changed partly "products in our product lines" in 1Q financial statements for FY ending August 2009.

Digital cameras and related accessories were shifted from "Information communications equipment products" to "Audio visual products"

Balance Sheets (consolidated)

(JPY million)

	2006.2	2007.2	2008.2	2009.2	2008.8
(Assets)					
Cash and deposits	<u>32,138</u>	<u>31,358</u>	<u>23,627</u>	24,556	<u>24,202</u>
Notes and accounts receivable-trade	<u>14,895</u>	<u>16,585</u>	<u>18,438</u>	17,066	<u>21,482</u>
Inventories	<u>33,120</u>	<u>36,323</u>	<u>43,968</u>	44,480	<u>43,264</u>
Other	<u>11,672</u>	<u>14,680</u>	<u>16,935</u>	17,974	<u>19,658</u>
Allowance for doubtful accounts	(61)	(24)	(38)	(46)	(33)
Current assets	<u>91,765</u>	<u>98,923</u>	<u>102,932</u>	104,030	<u>108,573</u>
Buildings and structures	<u>13,070</u>	<u>15,375</u>	<u>17,425</u>	19,093	<u>18,504</u>
Land	<u>42,519</u>	<u>42,295</u>	<u>40,598</u>	40,947	<u>40,913</u>
Other	<u>2,038</u>	<u>3,044</u>	<u>5,947</u>	2,624	<u>2,636</u>
Property, plant and equipment	<u>57,629</u>	<u>60,715</u>	<u>63,970</u>	62,665	<u>62,054</u>
Leasehold right	<u>11,797</u>	<u>11,797</u>	-	-	-
Other	<u>2,227</u>	<u>2,153</u>	<u>14,005</u>	14,325	<u>14,329</u>
Intangible assets	<u>14,025</u>	<u>13,950</u>	<u>14,005</u>	14,325	<u>14,329</u>
Investment securities	<u>19,482</u>	<u>25,902</u>	<u>23,203</u>	-	<u>20,617</u>
Guarantee deposits	<u>24,585</u>	<u>25,204</u>	<u>28,116</u>	28,383	<u>28,479</u>
Other	<u>5,267</u>	<u>4,614</u>	<u>5,047</u>	26,012	<u>5,882</u>
Allowance for doubtful accounts	(520)	(791)	(440)	(2,001)	(1,946)
Investment and other assets	<u>48,814</u>	<u>54,929</u>	<u>55,927</u>	52,394	<u>53,033</u>
Total noncurrent assets	<u>120,468</u>	<u>129,595</u>	<u>133,902</u>	129,385	<u>129,417</u>
Deferred assets	-	-	215	169	192
Total assets	<u>212,234</u>	<u>228,518</u>	<u>237,050</u>	233,585	<u>238,183</u>

(JPY million)

	2006.2	2007.2	2008.2	2009.2	2008.8
(Liabilities)					
Accounts payable-trade	<u>35,736</u>	<u>37,154</u>	<u>39,574</u>	35,316	<u>45,844</u>
Short-term loans payable	<u>22,753</u>	<u>34,640</u>	<u>34,141</u>	49,278	<u>30,592</u>
Current portion of long-term loans payable	<u>29,694</u>	<u>25,610</u>	<u>23,080</u>	22,072	<u>23,441</u>
Current portion of bonds payable	<u>2,830</u>	<u>2,450</u>	<u>745</u>	720	<u>720</u>
Income taxes payable	<u>3,867</u>	<u>4,116</u>	<u>6,469</u>	2,433	<u>5,684</u>
Provision for bonuses	<u>1,169</u>	<u>1,332</u>	<u>1,559</u>	1,581	<u>1,851</u>
Provision for point card certificates	10,578	11,407	11,997	12,796	12,955
Allowance for repair guarantee	180	45	-	-	-
Other	<u>9,313</u>	<u>9,543</u>	<u>10,509</u>	12,014	<u>13,279</u>
Current Liabilities	<u>116,123</u>	<u>126,300</u>	<u>128,078</u>	136,214	<u>134,369</u>
Bonds payable	<u>15,775</u>	<u>13,590</u>	<u>1,260</u>	540	<u>900</u>
Long-term loans payable	<u>52,053</u>	<u>30,879</u>	<u>50,948</u>	32,499	<u>38,555</u>
Provision for retirement benefits	2,935	3,402	3,934	4,652	<u>4,300</u>
Provision for directors' retirement benefits	479	509	560	25	<u>612</u>
Other	<u>3,360</u>	<u>2,897</u>	<u>1,410</u>	1,938	<u>1,355</u>
Noncurrent Liabilities	<u>74,604</u>	<u>51,278</u>	<u>58,115</u>	39,656	<u>45,724</u>
Total liabilities	<u>190,727</u>	<u>177,579</u>	<u>186,193</u>	175,870	<u>180,094</u>
Minority interests	<u>2,849</u>	-	-	-	-
(Shareholders' equity)					
Common stock	1,623	-	-	-	-
Capital surplus	1,197	-	-	-	-
Retained earnings	<u>12,038</u>	-	-	-	-
Valuation difference on available for sale securities	3,798	-	-	-	-
Total shareholders' equity	<u>18,657</u>	-	-	-	-
Total liabilities, minority interests and shareholders' equity	<u>212,234</u>	-	-	-	-
(Net assets)					
Capital stock	-	12,548	12,548	18,402	18,402
Capital surplus	-	12,122	12,122	17,976	17,976
Retained earnings	-	<u>18,131</u>	<u>21,995</u>	18,729	<u>18,934</u>
Shareholders' equity	-	<u>42,801</u>	<u>46,666</u>	55,108	<u>55,313</u>
Valuation and translation adjustments	-	4,743	181	(1,740)	(1,212)
Minority interests	-	<u>3,393</u>	<u>4,009</u>	4,347	<u>3,988</u>
Total net assets	-	<u>50,939</u>	<u>50,856</u>	57,715	<u>58,089</u>
Total liabilities and net assets	-	<u>228,518</u>	<u>237,050</u>	233,585	<u>238,183</u>

Statements of Income and Expense (consolidated)

(JPY million)

	2006.2	2007.2	2008.2	2009.2	2008.8
Net sales	<u>226,816</u>	<u>274,534</u>	<u>311,677</u>	294,644	<u>630,740</u>
Cost of sales	<u>171,917</u>	<u>210,118</u>	<u>239,341</u>	225,309	<u>482,603</u>
Gross profit	<u>54,899</u>	<u>64,415</u>	<u>72,335</u>	69,334	<u>148,136</u>
Point card certificates	16,760	17,727	19,062	20,477	39,742
Provision for point card certificates	443	53	201	75	1,191
Salaries	<u>6,277</u>	<u>7,728</u>	<u>9,112</u>	-	<u>19,154</u>
Provision for bonuses	<u>1,052</u>	<u>1,271</u>	<u>1,545</u>	1,937	<u>1,842</u>
Retirement benefit expenses	187	371	<u>365</u>	449	<u>756</u>
Rents	<u>5,531</u>	<u>7,498</u>	<u>8,457</u>	-	<u>17,415</u>
Depreciation	<u>746</u>	<u>812</u>	<u>1,136</u>	1,305	<u>2,434</u>
Other	<u>16,047</u>	<u>19,447</u>	<u>23,484</u>	41,260	<u>49,252</u>
SG&A expenses	<u>47,046</u>	<u>54,911</u>	<u>63,364</u>	65,505	<u>131,790</u>
Operating income	<u>7,852</u>	<u>9,503</u>	<u>8,970</u>	3,829	<u>16,346</u>
Interest income	27	<u>54</u>	<u>43</u>	28	<u>83</u>
Dividends income	43	24	130	69	379
Rent income	<u>488</u>	<u>488</u>	<u>417</u>	453	<u>845</u>
Advertisement fee income	<u>222</u>	<u>268</u>	<u>208</u>	-	<u>401</u>
Sponsor fee income	-	<u>275</u>	<u>181</u>	-	<u>349</u>
Other	<u>229</u>	<u>473</u>	<u>674</u>	1,281	<u>1,204</u>
Non-operating income	<u>1,011</u>	<u>1,585</u>	<u>1,656</u>	1,833	<u>3,263</u>
Interest expenses	<u>1,189</u>	<u>1,151</u>	<u>1,121</u>	820	<u>2,018</u>
Cost of rent	<u>280</u>	<u>269</u>	<u>221</u>	-	<u>440</u>
Other	<u>108</u>	<u>288</u>	190	493	<u>538</u>
Non-operating expenses	<u>1,579</u>	<u>1,710</u>	<u>1,533</u>	1,313	<u>2,997</u>
Ordinary income	<u>7,285</u>	<u>9,378</u>	<u>9,094</u>	4,348	<u>16,612</u>
Gain on sales of noncurrent assets	-	-	265	-	265
Gain on sales of investment securities	43	49	8	-	9
Gain on reversal of allowance for doubtful accounts	7	-	0	-	1
Gain on change in equity	-	-	-	-	71
Other	65	-	-	-	-
Extraordinary income	116	49	<u>274</u>	-	<u>346</u>
Loss (gain) on sales, valuation and retirement of noncurrent assets	2	42	<u>33</u>	35	<u>222</u>
Loss on sales of investment securities	144	-	-	-	0
Loss on valuation of investment securities	-	1,953	-	2,117	<u>3,228</u>
Impairment loss	959	157	154	-	2,861
Loss on accounting change for asset securitization	-	-	<u>904</u>	-	<u>904</u>
Other	113	73	308	-	1,983
Extraordinary loss	1,219	2,226	<u>1,401</u>	2,153	<u>9,201</u>
Income before income taxes and minority interests	<u>6,182</u>	<u>7,201</u>	<u>7,967</u>	2,195	<u>7,758</u>
Income taxes - current	<u>3,826</u>	<u>3,960</u>	<u>6,302</u>	2,225	<u>10,166</u>
Income taxes - deferred	<u>(365)</u>	<u>(750)</u>	<u>33</u>	(1,705)	<u>(530)</u>
Minority interests in income	<u>24</u>	<u>(602)</u>	<u>(233)</u>	(204)	<u>214</u>
Net income	<u>2,744</u>	<u>3,388</u>	<u>1,398</u>	1,470	<u>(1,662)</u>

Statement of Cash Flows (consolidated)

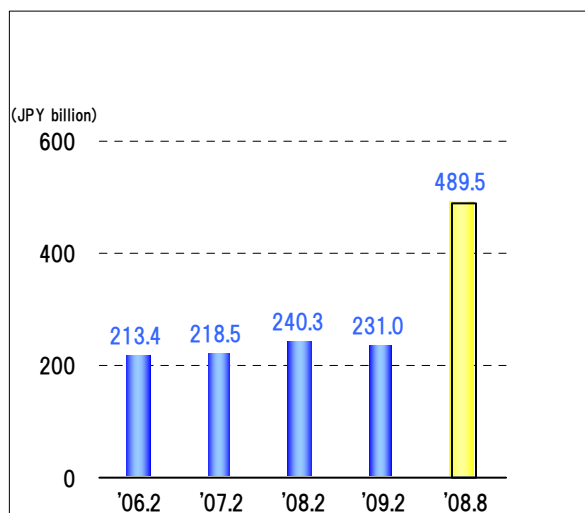
(JPY million)

	2006.2	2007.2	2008.2	2009.2	2008.8
<i>Net cash provided by (used in) operating activities</i>					
Income before income taxes and minority interests	<u>6,182</u>	<u>7,201</u>	<u>7,967</u>	2,195	<u>7,758</u>
Depreciation and amortization	<u>902</u>	<u>952</u>	<u>1,302</u>	1,484	<u>2,787</u>
Impairment loss	959	157	154	-	2,861
Increase (decrease) in allowance for doubtful accounts	(7)	169	(1)	68	1,499
Increase (decrease) in provision for point card certificates	443	53	138	(159)	1,097
Increase (decrease) in provision for retirement benefits	156	252	277	352	<u>643</u>
Interest and dividends income	(71)	<u>(78)</u>	<u>(174)</u>	(97)	<u>(462)</u>
Interest expenses	<u>1,189</u>	<u>1,151</u>	<u>1,121</u>	820	<u>2,018</u>
Loss (gain) on sales, valuation and retirement of noncurrent assets	2	42	(231)	35	<u>(42)</u>
Loss (gain) on sales and valuation of investment securities	<u>100</u>	<u>1,903</u>	(8)	2,117	3,219
Loss on accounting change for asset securitization	-	-	904	-	904
Decrease (increase) in notes and accounts receivable-trade	<u>(189)</u>	<u>(985)</u>	<u>(420)</u>	4,263	<u>(3,255)</u>
Decrease (increase) in inventories	<u>(3,532)</u>	<u>(5,170)</u>	<u>(6,801)</u>	(1,215)	<u>(6,097)</u>
Increase (decrease) in notes and accounts payable-trade	<u>(4,741)</u>	<u>(4,236)</u>	<u>(5,646)</u>	(10,570)	<u>(719)</u>
Other	<u>(45)</u>	<u>(1,551)</u>	<u>(1,626)</u>	(782)	<u>693</u>
Subtotal	<u>1,349</u>	<u>(136)</u>	<u>(3,045)</u>	(1,488)	<u>12,907</u>
Interest and dividends income received	<u>87</u>	<u>85</u>	<u>227</u>	105	<u>550</u>
Interest expenses paid	<u>(1,214)</u>	<u>(1,166)</u>	<u>(1,375)</u>	(798)	<u>(2,261)</u>
Income taxes paid	<u>(3,262)</u>	<u>(3,942)</u>	<u>(5,099)</u>	(5,451)	<u>(9,790)</u>
Net cash provided by (used in) operating activities	<u>(3,039)</u>	<u>(5,159)</u>	<u>(9,293)</u>	(7,633)	<u>1,404</u>
<i>Net cash provided by (used in) investment activities</i>					
Decrease (increase) in time deposits	<u>(505)</u>	(33)	787	(83)	<u>781</u>
Decrease (increase) in property, plant and equipment	<u>(2,786)</u>	<u>(3,041)</u>	<u>(2,958)</u>	(1,339)	<u>(4,941)</u>
Decrease (increase) in intangible assets	(441)	<u>(387)</u>	<u>(336)</u>	(279)	<u>(1,242)</u>
Decrease (increase) in investment securities	<u>(8,001)</u>	<u>(6,318)</u>	<u>(6,758)</u>	34	<u>(9,865)</u>
Decrease (increase) in guarantee deposits	<u>221</u>	<u>(902)</u>	<u>(562)</u>	74	<u>(938)</u>
Decrease (increase) in loans receivable	<u>(578)</u>	<u>(7)</u>	<u>49</u>	(90)	<u>103</u>
Purchase of stocks of affiliates resulting in change of scope of equity method	-	-	-	(45)	-
Proceeds from purchase of investments in subsidiaries resulting in change in scope of consolidation	1,349	-	-	-	-
Proceeds from sales of investments in subsidiaries resulting in change in scope of consolidation	<u>37</u>	-	-	-	-
Other	<u>4</u>	<u>(303)</u>	<u>(1,032)</u>	411	<u>(1,043)</u>
Net cash provided by (used in) investment activities	<u>(10,700)</u>	<u>(10,994)</u>	<u>(10,812)</u>	(1,318)	<u>(17,147)</u>

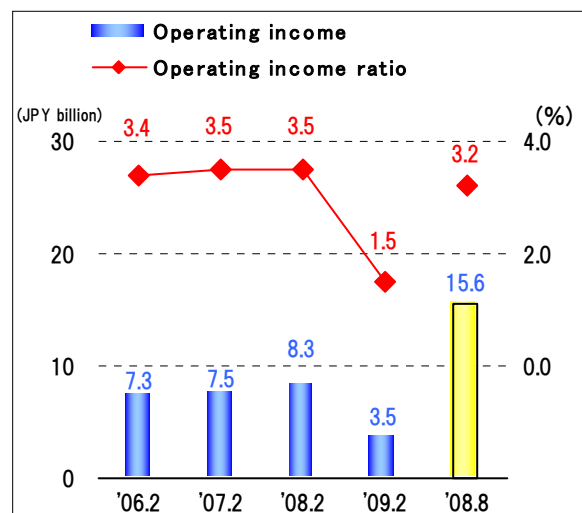
	2006.2	2007.2	2008.2	2009.2	2008.8
<i>Net cash provided by (used in) financing activities</i>					
Net increase (decrease) in short-term loans payable	<u>5,415</u>	<u>20,146</u>	<u>7,622</u>	18,686	<u>4,072</u>
Net increase (decrease) in long-term loans payable	<u>1,525</u>	<u>(12,423)</u>	<u>18,428</u>	(7,424)	<u>6,395</u>
Proceeds from issuance of bonds	2,955	-	-	-	-
Redemption of bonds	<u>(950)</u>	<u>(1,275)</u>	<u>(13,110)</u>	(360)	<u>(13,495)</u>
Proceeds from issuance of common stock	1,146	-	-	-	11,649
Cash dividends paid	(158)	(748)	(1,124)	(1,678)	(1,126)
Other	-	-	<u>(10)</u>	-	<u>510</u>
Net cash provided by (used in) financing activities	<u>9,934</u>	<u>5,699</u>	<u>11,806</u>	9,223	<u>8,005</u>
Effect of exchange rate change on cash and cash equivalents	19	4	(42)	(0)	(36)
Net increase (decrease) in cash and cash equivalents	<u>(3,786)</u>	<u>(10,450)</u>	<u>(8,342)</u>	270	<u>(7,773)</u>
Cash and cash equivalents at beginning of period	<u>33,182</u>	<u>39,515</u>	<u>29,910</u>	22,455	<u>29,910</u>
Increase (decrease) in cash and cash equivalents from merger	198	-	-	-	-
Increase (decrease) in cash and cash equivalents from newly consolidated subsidiaries	<u>611</u>	19	319	-	319
Cash and cash equivalents at end of period	<u>30,204</u>	<u>29,084</u>	<u>21,887</u>	22,726	<u>22,455</u>

Sales and Earnings (non-consolidated)

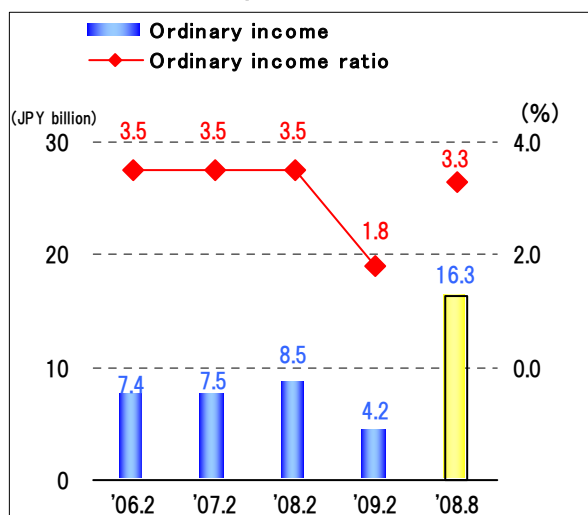
Net sales



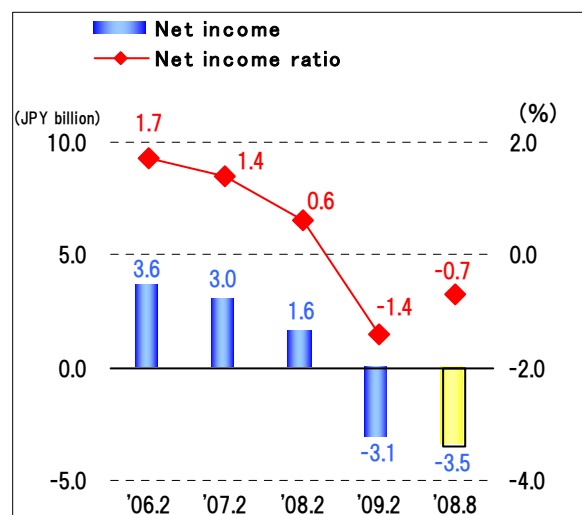
Operating income / ratio



Ordinary income / ratio



Net Income / ratio

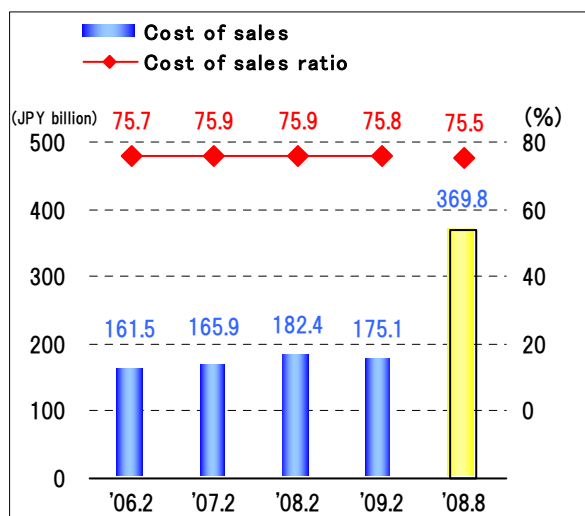


(JPY million)

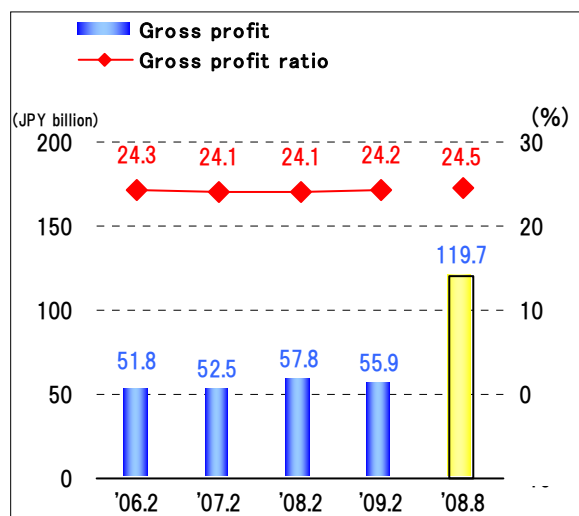
	2006.2	2007.2	2008.2	2009.2	2008.8
Net sales	213,436	218,528	240,364	231,089	489,542
Operating income	7,326	7,575	8,397	3,537	15,651
Operating income ratio (%)	3.4	3.5	3.5	1.5	3.2
Ordinary income	7,440	7,592	8,593	4,215	16,311
Ordinary income ratio (%)	3.5	3.5	3.5	1.8	3.3
Net income	3,695	3,077	1,651	(3,165)	(3,543)
Net income ratio (%)	1.7	1.4	0.6	(1.4)	(0.7)

Cost of Sales and SG&A expenses (non-consolidated)

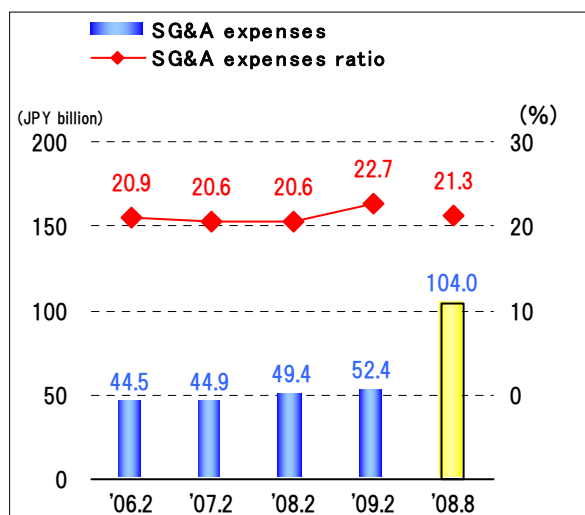
Cost of sales / ratio



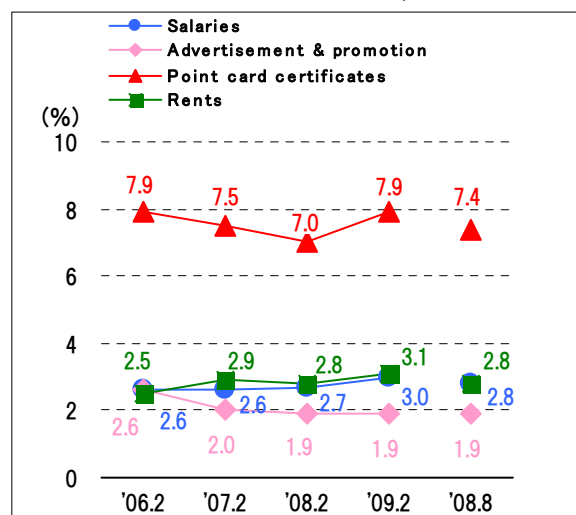
Gross profit / ratio



SG&A expenses / ratio



Breakdown of SG&A expenses



(JPY million)

		2006.2	2007.2	2008.2	2009.2	2008.8
Cost of sales		161,576	165,960	182,484	175,114	369,822
Cost of sales ratio (%)		75.7	75.9	75.9	75.8	75.5
Gross profit		51,860	52,568	57,880	55,974	119,720
Gross profit ratio (%)		24.3	24.1	24.1	24.2	24.5
SG&A expenses	Amount	44,533	44,993	49,482	52,436	104,069
	Ratio (%)	20.9	20.6	20.6	22.7	21.3
Salaries	Amount	5,468	5,687	6,508	6,830	13,721
(ratio against sales)	Ratio (%)	2.6	2.6	2.7	3.0	2.8
Advertisement & promotion	Amount	5,504	4,396	4,636	4,307	9,401
(ratio against sales)	Ratio (%)	2.6	2.0	1.9	1.9	1.9
Point card certificates	Amount	16,845	16,348	16,958	18,300	36,336
(ratio against sales)	Ratio (%)	7.9	7.5	7.0	7.9	7.4
Rents	Amount	5,320	6,252	6,612	7,185	13,702
(ratio against sales)	Ratio (%)	2.5	2.9	2.8	3.1	2.8

Statements of Income and Expense (non-consolidated)

	(JPY million)				
	2006.2	2007.2	2008.2	2009.2	2008.8
Net sales	213,436	218,528	240,364	231,089	489,542
Cost of sales	161,576	165,960	182,484	175,114	369,822
Gross profit	51,860	52,568	57,880	55,974	119,720
SG&A expenses	44,533	44,993	49,482	52,436	104,069
Operating income	7,326	7,575	8,397	3,537	15,651
Non-operating income	1,888	1,387	1,545	1,810	3,302
Non-operating expenses	1,775	1,371	1,349	1,132	2,641
Ordinary income	7,440	7,592	8,593	4,215	16,311
Extraordinary income	53	51	17	-	62
Extraordinary loss	653	1,967	1,006	7,278	11,351
Income before income taxes and minority interests	6,840	5,676	7,605	(3,062)	5,022
Net income	4,301	3,077	1,651	(3,165)	(3,543)