# Financial Results for the Third Quarter of FY2021 

 (September 1, 2020 - May 31, 2021)

## 〈Consolidated〉 Financial Results Highlights

| （million yen，\％） | $\begin{gathered} \text { FY2020 3Q } \\ \text { (Sep. } 2019 \text { - May. 2020) } \end{gathered}$ |  | $\begin{gathered} \text { FY2021 3Q } \\ \text { (Sep. 2020-May. 2021) } \\ \hline \end{gathered}$ |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: |
|  | Amount | $\begin{aligned} & \text { \% to } \\ & \text { sales } \end{aligned}$ | Amount | $\begin{aligned} & \% \text { to } \\ & \text { sales } \end{aligned}$ | YoY |
| Net sales | 621，163 | 100.0 | 636，434 | 100.0 | 102.5 |
| Gross profit | 169，202 | 27.2 | 180，726 | 28.4 | 106.8 |
| SG\＆A expenses | 161，220 | 26.0 | 164，564 | 25.9 | 102.1 |
| Personnel expenses | 50，350 | 8.1 | 51，856 | 8.1 | 103.0 |
| Points expenses | 19，622 | 3.2 | 19，486 | 3.1 | 99.3 |
| Logistics expenses（Shipping） | 15，088 | 2.4 | 15，607 | 2.5 | 103.4 |
| Rent expenses | 25，846 | 4.2 | 26，372 | 4.1 | 102.0 |
| Depreciation | 5，993 | 1.0 | 7，133 | 1.1 | 119.0 |
| Others | 44，317 | 7.1 | 44，107 | 6.9 | 99.5 |
| Operating income | 7，982 | 1.3 | 16，162 | 2.5 | 202.5 |
| Non－operating income | 2，312 | 0.4 | 2，801 | 0.4 | 121.2 |
| Non－operating expenses | 330 | 0.1 | 545 | 0.1 | 165.0 |
| Ordinary income | 9，963 | 1.6 | 18，418 | 2.9 | 184.9 |
| Extraordinary income | 346 | 0.1 | 7 | 0.0 | 2.1 |
| Extraordinary losses | 1，335 | 0.2 | 716 | 0.1 | 53.7 |
| Profit before income taxes | 8，974 | 1.4 | 17，708 | 2.8 | 197.3 |
| Total income taxes | 3，396 | 0.5 | 6，127 | 1.0 | 180.4 |
| Profit attributable to non－controlling interests | 1，700 | 0.3 | 2，801 | 0.4 | 164.8 |
| Profit attributable to owners of parent | 3，877 | 0.6 | 8，780 | 1.4 | 226.4 |

## Consolidated subsidiaries

| (million yen, \%) | Kojima <br> (TSE 1st Section, code 7513) |  |  |  |  | Nippon BS Broadcasting <br> (TSE 1st Section, code 9414) (Non-consolidated) |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | $\begin{gathered} \text { FY2020 3Q } \\ \text { (Sep.2019-May.2020) } \end{gathered}$ |  | $\begin{gathered} \text { FY2021 3Q } \\ \text { (Sep. } 2020 \text { - May.2021) } \end{gathered}$ |  |  | $\begin{gathered} \text { FY2020 3Q } \\ \text { (Sep. } 2019 \text { - May.2020) } \end{gathered}$ |  | $\begin{gathered} \text { FY2021 3Q } \\ \text { (Sep. } 2020 \text { - May.2021) } \\ \hline \end{gathered}$ |  |  |
|  | Amount | $\begin{aligned} & \% \text { to } \\ & \text { sales } \end{aligned}$ | Amount | \% to sales | YoY | Amount | $\% \text { to }$ sales | Amount | \% to sales | YoY |
| Net sales | 202,603 | 100.0 | 224,929 | 100.0 | 111.0 | 8,067 | 100.0 | 8,349 | 100.0 | 103.5 |
| Gross profit | 55,281 | 27.3 | 64,198 | 28.5 | 116.1 | 4,125 | 51.1 | 4,453 | 53.3 | 108.0 |
| SG\&A expenses | 51,820 | 25.6 | 57,443 | 25.5 | 110.9 | 2,457 | 30.5 | 2,450 | 29.4 | 99.7 |
| Operating income | 3,460 | 1.7 | 6,754 | 3.0 | 195.2 | 1,668 | 20.7 | 2,002 | 24.0 | 120.0 |
| Non-operating income | 287 | 0.1 | 221 | 0.1 | 77.2 | 7 | 0.1 | 70 | 0.8 | 935.5 |
| Non-operating expenses | 143 | 0.1 | 199 | 0.1 | 139.1 | 0 | 0.0 | 0 | 0.0 | 10.8 |
| Ordinary income | 3,604 | 1.8 | 6,776 | 3.0 | 188.0 | 1,675 | 20.8 | 2,073 | 24.8 | 123.8 |
| Extraordinary income | 0 | 0.0 | 0 | 0.0 | 72.5 | - |  | - |  |  |
| Extraordinary losses | 134 | 0.1 | 344 | 0.2 | 256.2 | - |  | - |  |  |
| Profit before income taxes | 3,470 | 1.7 | 6,432 | 2.9 | 185.4 | 1,675 | 20.8 | 2,073 | 24.8 | 123.8 |
| Profit income | 2,321 | 1.1 | 4,347 | 1.9 | 187.3 | 1,148 | 14.2 | 1,423 | 17.0 | 124.0 |

## 〈consolidated) Balance Sheet

| (million yen) | $\begin{gathered} \text { As of } \\ \text { Aug } 31,2020 \end{gathered}$ | As of May 31, 2021 | Increase / Decrease | As of May 31, 2020 |
| :---: | :---: | :---: | :---: | :---: |
| Total current assets | 273,809 | 274,495 | 686 | 258,577 |
| Cash and deposits | 117,211 | 106,189 | $(11,022)$ | 77,870 |
| Merchandise and finished goods | 100,925 | 110,347 | 9,421 | 120,219 |
| Total property, plant and equipment | 90,374 | 88,094 | $(2,280)$ | 91,983 |
| Total Intangible assets | 25,379 | 30,285 | 4,905 | 24,031 |
| Total investments and other assets | 82,510 | 80,178 | $(2,331)$ | 80,048 |
| Total non-current assets | 198,265 | 198,558 | 293 | 196,063 |
| Total assets | 472,074 | 473,054 | 979 | 454,641 |
| Total current liabilities | 173,957 | 186,652 | 12,695 | 179,066 |
| Interest bearing debt | 54,514 | 81,842 | 27,327 | 73,895 |
| Provision for point card certificates | 13,159 | 12,739 | (420) | 12,635 |
| Total non-current liabilities | 128,326 | 107,347 | $(20,978)$ | 110,173 |
| Interest bearing debt | 96,188 | 74,523 | $(21,664)$ | 78,253 |
| Total liabilities | 302,283 | 294,000 | $(8,282)$ | 289,240 |
| Total net assets | 169,791 | 179,053 | 9,262 | 165,400 |
| Total liabilities and net assets | 472,074 | 473,054 | 979 | 454,641 |

## 〈Consolidated) Sales by Product line

| (million yen, \%) | $\begin{gathered} \text { FY2020 3Q } \\ \text { (Sep. } 2019 \text { - May. 2020) } \end{gathered}$ |  | $\begin{gathered} \text { FY2021 3Q } \\ \text { (Sep. } 2020 \text { - May. 2021) } \end{gathered}$ |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: |
|  | Amount | \% to sales | Amount | \% to sals | YoY |
| Audio visual products | 99,312 | 16.0 | 97,753 | 15.4 | 98.4 |
| Cameras | 19,888 | 3.2 | 17,558 | 2.8 | 88.3 |
| TVs | 33,700 | 5.4 | 37,727 | 5.9 | 111.9 |
| Audios | 10,592 | 1.7 | 9,424 | 1.5 | 89.0 |
| Home appliances | 189,091 | 30.5 | 203,950 | 32.0 | 107.9 |
| Refrigerators | 28,722 | 4.6 | 30,683 | 4.8 | 106.8 |
| Washing machines | 28,207 | 4.5 | 31,423 | 4.9 | 111.4 |
| Kitchen appliances | 27,624 | 4.5 | 26,966 | 4.2 | 97.6 |
| Seasonal home electronics | 36,574 | 6.0 | 47,757 | 7.5 | 130.6 |
| Personal care electronics | 27,550 | 4.4 | 27,800 | 4.4 | 100.9 |
| Information communications equipment Products | 203,207 | 32.7 | 214,600 | 33.7 | 105.6 |
| PCs | 64,455 | 10.4 | 62,633 | 9.8 | 97.2 |
| PC peripherals | 21,698 | 3.5 | 24,283 | 3.8 | 111.9 |
| Cellular phones | 74,847 | 12.0 | 85,255 | 13.4 | 113.9 |
| Other products | 120,252 | 19.3 | 110,523 | 17.4 | 91.9 |
| Video Games | 30,729 | 4.9 | 36,334 | 5.7 | 118.2 |
| Watches | 12,657 | 2.0 | 8,573 | 1.3 | 67.7 |
| Used PCs | 7,441 | 1.2 | 7,614 | 1.2 | 102.3 |
| Sporting goods | 7,559 | 1.2 | 7,250 | 1.1 | 95.9 |
| Toys | 9,800 | 1.6 | 8,746 | 1.4 | 89.2 |
| Glasses and Contact lenses | 4,053 | 0.7 | 3,270 | 0.5 | 80.7 |
| Liquors and Soft drinks | 5,362 | 0.9 | 4,529 | 0.7 | 84.5 |
| Medicine and Daily goods | 11,672 | 1.9 | 6,591 | 1.1 | 56.5 |
| Retail goods sales | 611,864 | 98.5 | 626,828 | 98.5 | 102.4 |
| BS digital broadcasting business | 7,991 | 1.3 | 8,282 | 1.3 | 103.6 |
| Other business | 1,307 | 0.2 | 1,323 | 0.2 | 101.2 |
| Total | 621,163 | 100.0 | 636,434 | 100.0 | 102.5 |

This document mentions future prospects on our business operations and industry trends based on our current plans, estimates, possibilities or expectations.

Expressions of these future prospects are associated with various risks and uncertainties. Already known or unknown risks, uncertainties and other factors may cause different outcomes from the matters included in the expressions for future prospects. We cannot promise that our expressions and expectations for future prospects will be correct, and outcomes may be substantially different from the future prospects.

Expressions relating to future prospects in this document were made as of July 9 2021 based on the information available as of July 9 2021, and expressions for future prospects are not to be updated or changed to reflect future incidents and situations.

## July, 2021

BicCamera Inc.

