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Supplementary Materials for FY2026/8

(September 1, 2025 – August 31, 2026)

BicCamera

(Tokyo Stock Exchange, Prime Market: 3048)

BicCamera

〈Consolidated〉 Financial Results Highlights

(million yen, %)	FY2025/8		FY2026/8			
	Results	% to sales	Results	% to sales	YoY	Forecast
Net sales	**974,483**	**100.0**	**1,041,165**	**100.0**	**106.8**	**1,022,000**
Gross profit	260,511	26.7	281,631	27.0	108.1	
SG&A expenses	230,236	23.6	243,967	23.4	106.0	
Personnel expenses	98,038	10.1	104,077	10.0	106.2	
Advertising and promotion expenses	20,351	2.1	25,747	2.5	126.5	
Logistics expenses	16,910	1.7	17,627	1.7	104.2	
Utilities	5,043	0.5	4,852	0.5	96.2	
Rent expenses	38,056	3.9	39,257	3.8	103.2	
Depreciation	9,683	1.0	9,038	0.9	93.3	
Others	42,152	4.3	43,366	4.2	102.9	
Operating profit	**30,274**	**3.1**	**37,664**	**3.6**	**124.4**	**34,400**
Non-operating income	2,482	0.3	2,451	0.2	98.8	
Non-operating expenses	827	0.1	1,205	0.1	145.6	
Ordinary profit	**31,929**	**3.3**	**38,911**	**3.7**	**121.9**	**35,700**
Extraordinary income	5	0.0	137	0.0	–	
Extraordinary losses	2,072	0.2	4,859	0.5	234.5	
Profit before income taxes	29,862	3.1	34,189	3.3	114.5	
Total income taxes	9,464	1.0	10,535	1.0	111.3	
Profit attributable to non-controlling interests	2,920	0.3	3,300	0.3	113.0	
Profit attributable to owners of parent	**17,476**	**1.8**	**20,353**	**2.0**	**116.5**	**18,400**

BicCamera

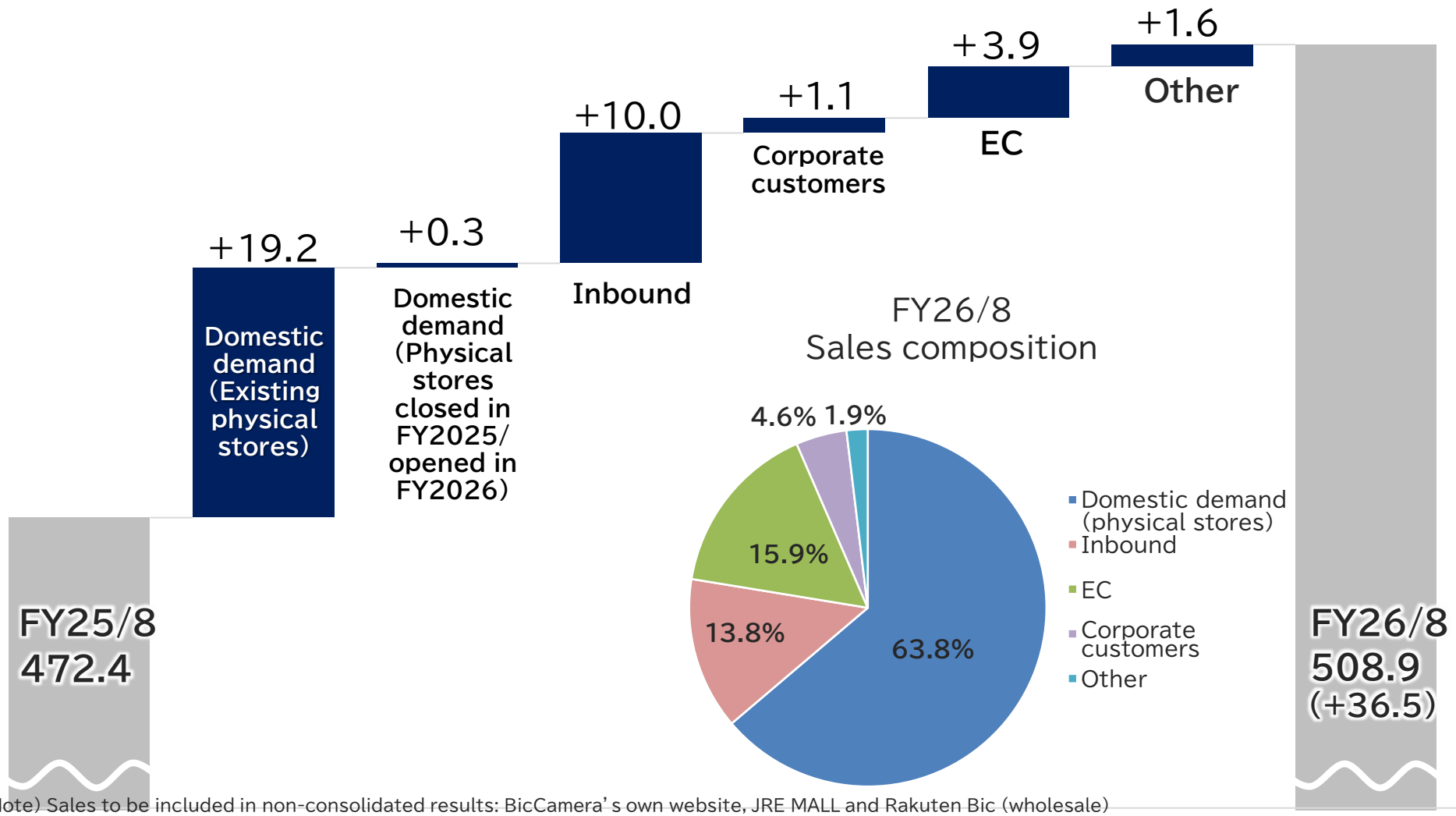
〈Non-Consolidated〉 Financial Results Highlights

(million yen, %)	FY2025/8		FY2026/8			
	Results	% to sales	Results	% to sales	YoY	Forecast
Net sales	**472,422**	**100.0**	**508,944**	**100.0**	**107.7**	**497,000**
Gross profit (Gross profit excluding wholesale sales)	115,981	24.6 25.7	126,009	24.8 25.9	108.6	
SG&A expenses	106,505	22.5	112,431	22.1	105.6	
Personnel expenses	38,338	8.1	40,595	8.0	105.9	
Advertising and promotion expenses	8,097	1.7	8,902	1.7	109.9	
Logistics expenses	13,412	2.8	14,548	2.9	108.5	
Utilities	2,194	0.5	2,086	0.4	95.1	
Rent expenses	21,199	4.5	22,085	4.3	104.2	
Depreciation	6,115	1.3	5,190	1.0	84.9	
Others	17,147	3.6	19,022	3.7	110.9	
Operating profit	**9,476**	**2.0**	**13,577**	**2.7**	**143.3**	**11,900**
Non-operating income	5,581	1.2	5,472	1.1	98.0	
Non-operating expenses	422	0.1	616	0.1	146.1	
Ordinary profit	**14,636**	**3.1**	**18,433**	**3.6**	**125.9**	**16,600**
Extraordinary income	–	–	2	0.0	–	
Extraordinary losses	720	0.2	3,623	0.7	503.2	
Profit before income taxes	13,915	2.9	14,812	2.9	106.4	
Total income taxes	3,085	0.7	3,177	0.6	103.0	
Profit income	**10,830**	**2.3**	**11,634**	**2.3**	**107.4**	**11,700**

〈Non-Consolidated〉 Net Sales

Change factors in non-consolidated net sales (YoY)

(billion yen)



Note) Sales to be included in non-consolidated results: BicCamera's own website, JRE MALL and Rakuten Bic (wholesale)

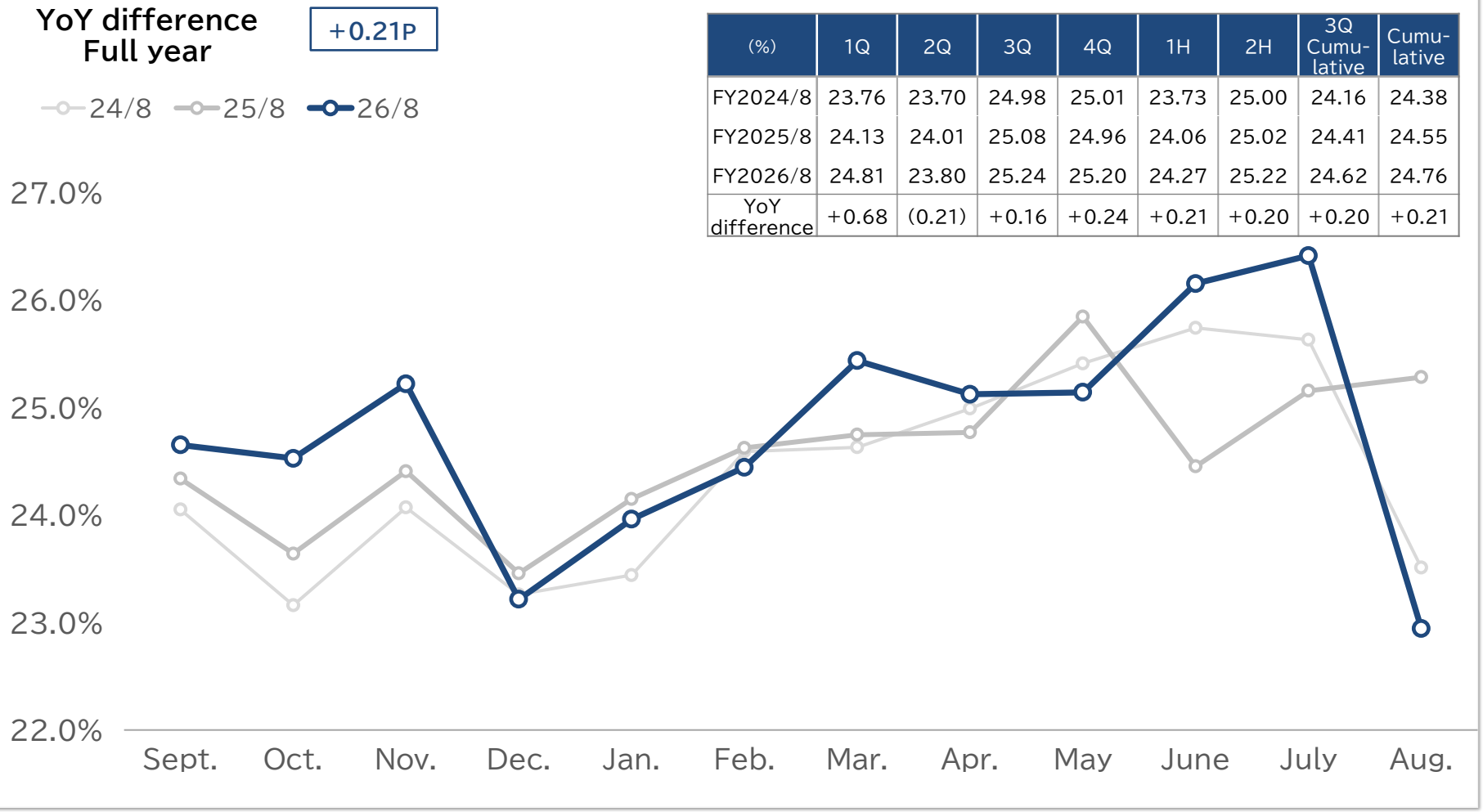
〈Non-Consolidated〉 Gross Profit Margin

Gross profit improved due to growth in air conditioners and personal care electronics, although it was affected by the product mix

Changes in Gross Profit Margin

YoY difference Full year +0.21P

(%)	1Q	2Q	3Q	4Q	1H	2H	3Q Cumu-lative	Cumu-lative
FY2024/8	23.76	23.70	24.98	25.01	23.73	25.00	24.16	24.38
FY2025/8	24.13	24.01	25.08	24.96	24.06	25.02	24.41	24.55
FY2026/8	24.81	23.80	25.24	25.20	24.27	25.22	24.62	24.76
YoY difference	+0.68	(0.21)	+0.16	+0.24	+0.21	+0.20	+0.20	+0.21



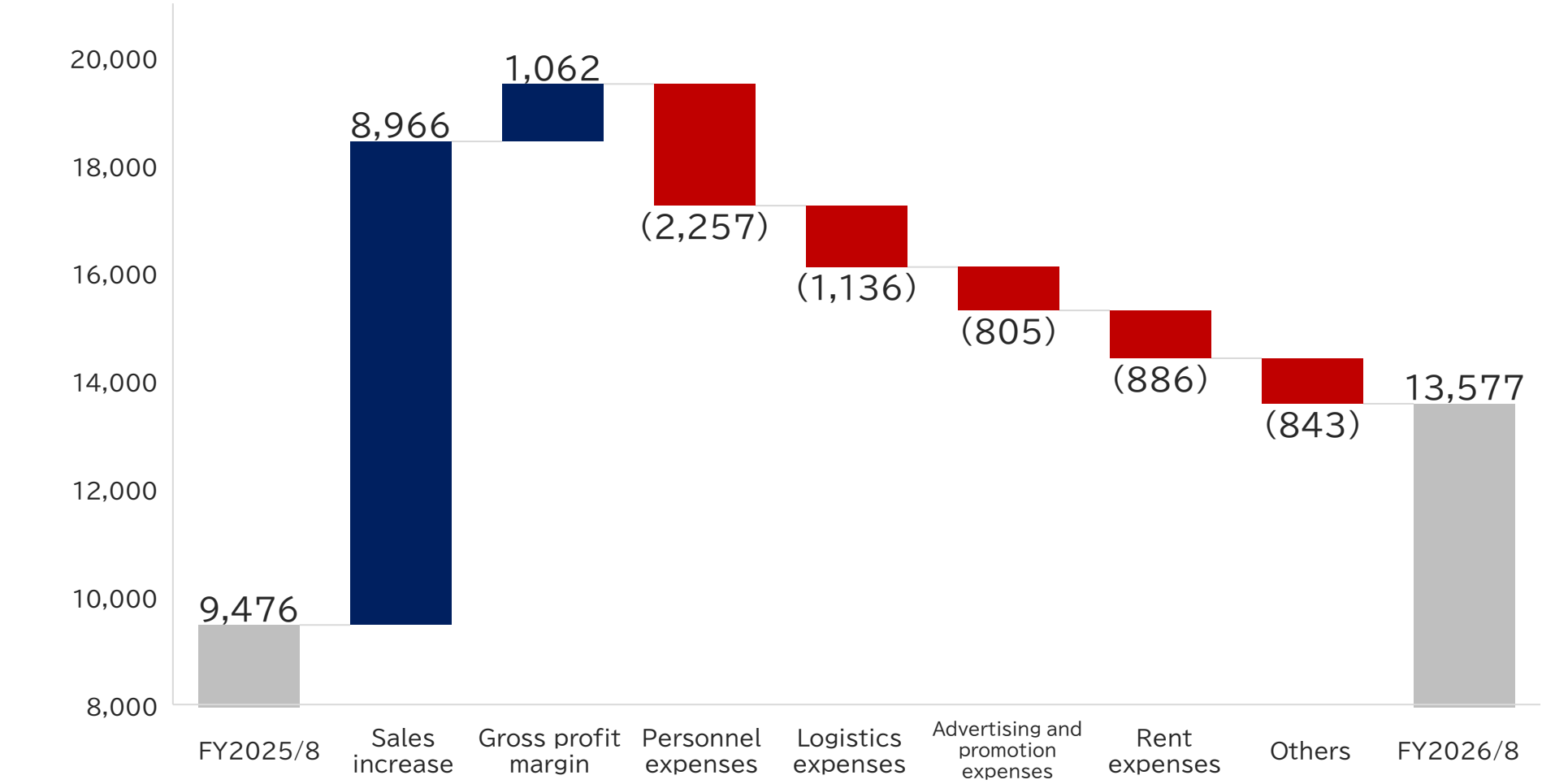
BicCamera

〈Non-Consolidated〉 Operating Profit

Increase in gross profit 10.0 billion yen

Increase in SG&A expenses 5.9 billion yen

Increase in operating profit 4.1 billion yen



Financial Results of Subsidiaries (1)

(million yen, %)	Kojima					Ranet				
	FY2025/8		FY2026/8			FY2025/8		FY2026/8		
	Results	% to sales	Results	% to sales	YoY	Results	% to sales	Results	% to sales	YoY
Net sales	**282,790**	**100.0**	**297,632**	**100.0**	**105.2**	**215,224**	**100.0**	**230,811**	**100.0**	**107.2**
Gross profit	76,830	27.2	81,618	27.4	106.2	44,738	20.8	48,505	21.0	108.4
SG&A expenses	69,505	24.6	72,995	24.5	105.0	34,849	16.2	37,908	16.4	108.8
Operating profit	**7,325**	**2.6**	**8,622**	**2.9**	**117.7**	**9,889**	**4.6**	**10,596**	**4.6**	**107.2**
Non-operating income	541	0.2	436	0.1	80.6	424	0.2	367	0.2	86.4
Non-operating expenses	134	0.0	147	0.0	109.7	377	0.2	282	0.1	74.8
Ordinary profit	**7,732**	**2.7**	**8,911**	**3.0**	**115.3**	**9,936**	**4.6**	**10,681**	**4.6**	**107.5**
Extraordinary income	0	0.0	119	0.0	–	1	0.0	3,606	1.6	–
Extraordinary losses	1,137	0.4	811	0.3	71.3	227	0.1	637	0.3	279.9
Profit before income taxes	6,595	2.3	8,219	2.8	124.6	9,709	4.5	13,650	5.9	140.6
Profit income	**4,709**	**1.7**	**5,529**	**1.9**	**117.4**	**6,489**	**3.0**	**10,571**	**4.6**	**162.9**

Note) TDmobile was merged into Ranet on September 1, 2025.
FY2025/8 results for Ranet represent the simple sum of results from Ranet and TDmobile.
The extraordinary gain of 3,606 million yen in Ranet's FY2026/8 results represents a gain on extinguishment of tie-in shares associated with the TDmobile merger. It has no impact on consolidated results.
Note) Internal transactions are not included in the sales performance of each company.

Financial Results of Subsidiaries (2)

(million yen, %)	Sofmap (Non-consolidated)					JANPARA				
	FY2025/8		FY2026/8			FY2025/8		FY2026/8		
	Results	% to sales	Results	% to sales	YoY	Results	% to sales	Results	% to sales	YoY
Net sales	**42,664**	**100.0**	**46,173**	**100.0**	**108.2**	**19,882**	**100.0**	**21,797**	**100.0**	**109.6**
Gross profit	10,364	24.3	11,596	25.1	111.9	4,428	22.3	5,749	26.4	129.8
SG&A expenses	10,091	23.7	10,612	23.0	105.2	3,931	19.8	4,532	20.8	115.3
Operating profit	**272**	**0.6**	**984**	**2.1**	**360.7**	**496**	**2.5**	**1,217**	**5.6**	**245.1**
Non-operating income	248	0.6	242	0.5	97.5	26	0.1	72	0.3	268.5
Non-operating expenses	72	0.2	87	0.2	120.7	13	0.1	112	0.5	837.3
Ordinary profit	**449**	**1.1**	**1,139**	**2.5**	**253.7**	**510**	**2.6**	**1,176**	**5.4**	**230.7**
Extraordinary income	–	–	–	–	–	–	–	–	–	–
Extraordinary losses	2	0.0	77	0.2	–	19	0.1	15	0.1	77.8
Profit before income taxes	446	1.0	1,062	2.3	237.6	490	2.5	1,161	5.3	236.7
Profit income	**358**	**0.8**	**764**	**1.7**	**213.1**	**318**	**1.6**	**811**	**3.7**	**254.7**

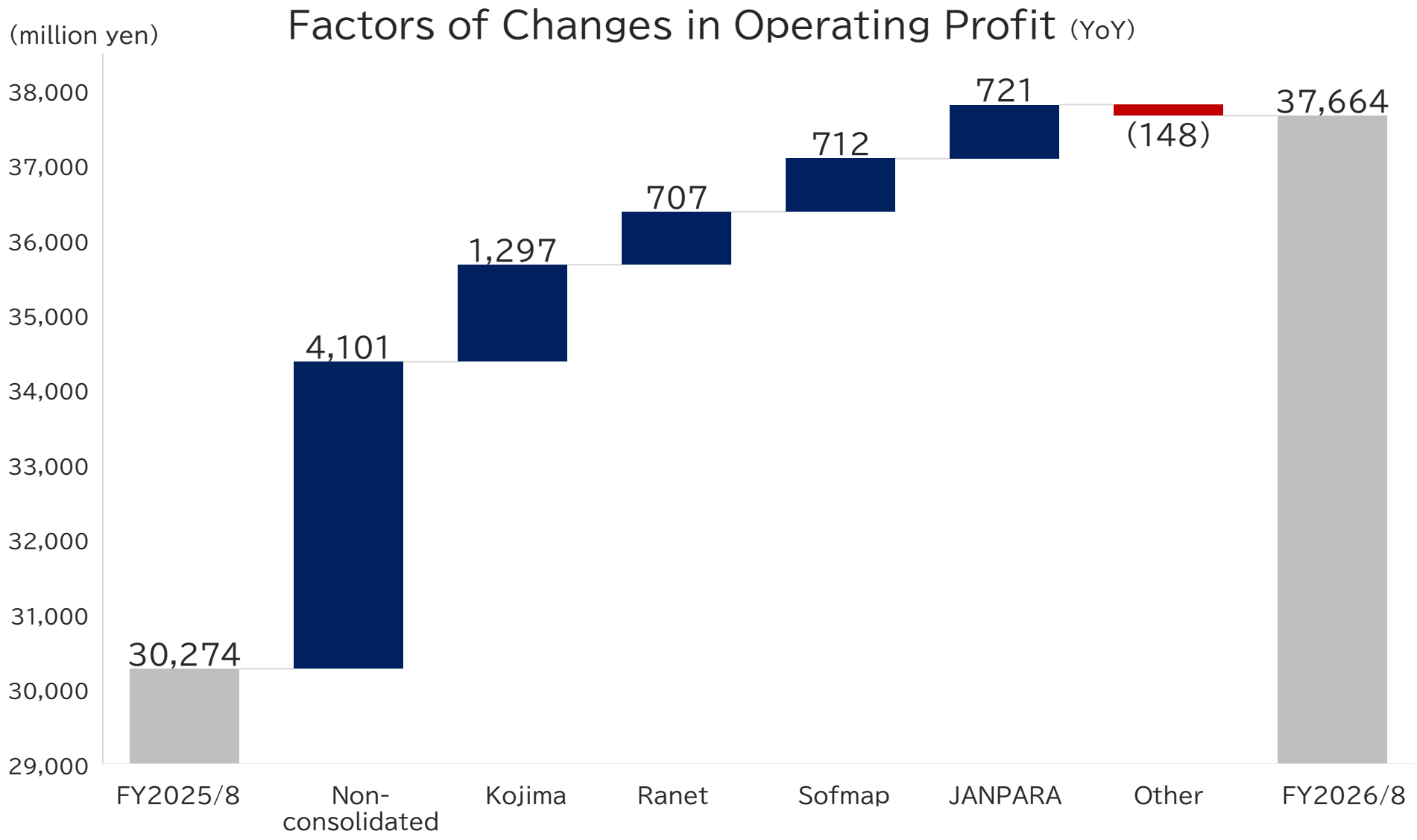
Note) Internal transactions are not included in the sales performance of each company.

Financial Results of Subsidiaries (3)

(million yen, %)	Nippon BS Broadcasting (Non-consolidated)				
	FY2025/8		FY2026/8		
	Results	% to sales	Results	% to sales	YoY
Net sales	**11,039**	**100.0**	**11,144**	**100.0**	**101.0**
Gross profit	5,311	48.1	5,186	46.5	97.6
SG&A expenses	3,322	30.1	3,364	30.2	101.3
Operating profit	**1,988**	**18.0**	**1,821**	**16.3**	**91.6**
Non-operating income	55	0.5	102	0.9	186.3
Non-operating expenses	0	0.0	0	0.0	203.9
Ordinary profit	**2,043**	**18.5**	**1,924**	**17.3**	**94.2**
Extraordinary income	–	–	–	–	–
Extraordinary losses	–	–	–	–	–
Profit before income taxes	2,043	18.5	1,924	17.3	94.2
Profit income	**1,413**	**12.8**	**1,359**	**12.2**	**96.1**

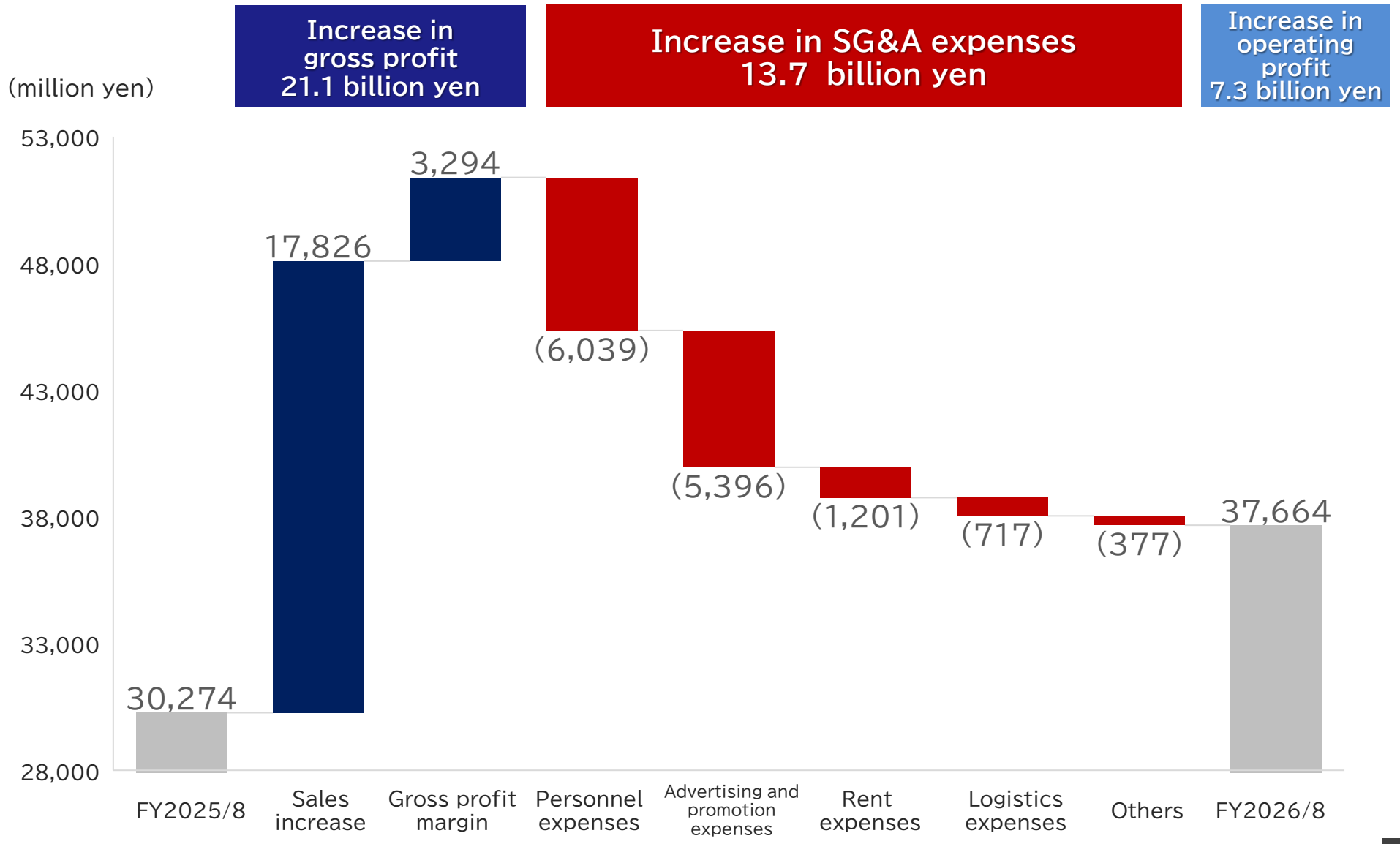
Note) Internal transactions are not included in the sales performance of each company.

〈Consolidated〉Operating Profit (1) By Company



BicCamera

〈Consolidated〉 Operating Profit (2) By Component



BicCamera

〈Consolidated〉 Balance Sheet

(million yen)	As of Aug 31, 2025	As of Aug 31, 2026	Increase / Decrease
Total current assets	**278,158**	**306,098**	**27,940**
Cash and deposits	69,284	83,181	13,896
Merchandise and finished goods	115,180	127,037	11,857
Total property, plant and equipment	**79,136**	**79,656**	**520**
Total intangible assets	**38,875**	**35,344**	**(3,530)**
Total investments and other assets	**96,361**	**101,114**	**4,753**
Total non-current assets	**214,373**	**216,116**	**1,742**
Total assets	**492,531**	**522,214**	**29,682**
Total current liabilities	**213,426**	**222,866**	**9,439**
Interest bearing debt	72,938	69,310	(3,627)
Total non-current liabilities	**67,337**	**68,975**	**1,637**
Interest bearing debt	23,272	25,724	2,452
Total liabilities	**280,764**	**291,841**	**11,077**
Total net assets	**211,767**	**230,372**	**18,605**
Total liabilities and net assets	**492,531**	**522,214**	**29,682**

Total interest-bearing debt	96,210	95,034	(1,175)
Equity	168,309	184,711	16,401

■ **Inventory turnover**
FY2025/8: 8.7 times/year
FY2026/8: 8.6 times/year
YoY change: -0.1p

■ **Interest-bearing debt**
-1.1 billion yen

■ **Equity** +16.4 billion yen
Profit: +20.3 billion yen
Other comprehensive income: +3.4 billion yen
Payment of dividends: -7.3 billion yen
・FY2025/8 year-end: 23 yen/share
・FY2026/8 1H: 20 yen/share

■ **Equity ratio**
FY2025/8: 34.2%
FY2026/8: 35.4%
YoY change: +1.2p

■ **D/E ratio**
FY2025/8: 0.6 times
FY2026/8: 0.5 times
YoY change: +0.1p improvement

BicCamera

〈Consolidated〉 Sales by Product Line

(million yen, %)	FY2025/8		FY2026/8						
	Results	Composition ratio	Results	BicCamera		Kojima		Composition ratio	YoY
				Results	YoY	Results	YoY		
Audio visual products	**118,923**	**12.2**	**124,521**	**82,601**	**109.1**	**38,547**	**99.0**	**12.0**	**104.7**
Cameras	32,616	3.3	38,184	29,083	115.4	8,330	118.9	3.7	117.1
TVs	35,137	3.6	34,221	16,292	99.7	17,175	95.3	3.3	97.4
Audios	9,421	1.0	9,442	6,161	104.6	3,160	92.1	0.9	100.2
Home appliances	**260,753**	**26.8**	**272,360**	**144,225**	**104.9**	**125,377**	**104.0**	**26.1**	**104.5**
Refrigerators	37,321	3.8	35,712	16,468	98.3	18,771	93.7	3.4	95.7
Washing machines	40,668	4.2	40,667	19,901	100.1	20,213	99.9	3.9	100.0
Kitchen appliances	33,332	3.4	33,541	17,327	99.7	15,997	101.7	3.2	100.6
Seasonal home electronics	56,314	5.8	66,400	27,720	116.3	37,773	119.0	6.4	117.9
Personal care electronics	48,145	5.0	50,443	37,525	106.3	12,615	100.6	4.8	104.8
Information communications equipment products	**362,512**	**37.2**	**401,855**	**157,516**	**105.0**	**91,862**	**105.5**	**38.6**	**110.9**
PCs	59,329	6.1	65,055	43,070	110.4	17,958	107.7	6.3	109.7
PC peripherals	29,804	3.1	29,449	16,399	101.7	10,273	96.7	2.8	98.8
Cellular phones	216,464	22.2	257,187	67,472	104.5	48,065	110.7	24.7	118.8
Other products	**219,788**	**22.5**	**229,867**	**124,600**	**114.2**	**40,567**	**116.5**	**22.1**	**104.6**
Video games	40,727	4.2	45,720	30,314	112.1	11,223	116.5	4.4	112.3
Watches	15,370	1.6	18,343	17,719	119.7	586	108.8	1.8	119.3
Used PCs, used smartphones	33,348	3.4	38,371	–	–	–	–	3.7	115.1
Sporting goods	10,978	1.1	11,087	8,690	100.8	2,396	102.0	1.1	101.0
Toys	17,559	1.8	19,921	14,598	116.7	4,550	108.2	1.9	113.4
Glasses and contact lenses	5,005	0.5	4,808	4,538	96.5	–	–	0.5	96.1
Liquors and soft drinks	8,436	0.9	9,607	–	–	–	–	0.9	113.9
Medicine and daily goods	17,664	1.8	18,995	17,104	106.4	1,876	119.0	1.8	107.5
Retail goods sales	**961,978**	**98.7**	**1,028,605**	**508,944**	**107.7**	**296,355**	**105.3**	**98.8**	**106.9**
BS digital broadcasting business	10,971	1.1	11,097	–	–	–	–	1.1	101.1
Other business	1,533	0.2	1,462	–	–	1,276	90.2	0.1	95.3
Total	**974,483**	**100.0**	**1,041,165**	**508,944**	**107.7**	**297,632**	**105.2**	**100.0**	**106.8**

Note) The details for each product category are excerpts.
Note) The figures in the breakdown (BicCamera, Kojima) may differ from the consolidated figures in some categories due to differences in aggregation methods.

BicCamera

〈Consolidated〉 Earnings Forecast

(million yen, %)		1H			2H			Full year		
		FY2026/8	FY2027/8		FY2026/8	FY2027/8		FY2026/8	FY2027/8	
		Results	Forecast	YoY	Results	Forecast	YoY	Results	Forecast	YoY
Net sales		508,429	536,500	105.5	532,735	545,500	102.4	1,041,165	1,082,000	103.9
Operating profit		18,727	18,100	96.7	18,936	20,900	110.4	37,664	39,000	103.5
Ordinary profit		19,421	18,500	95.3	19,489	21,000	107.8	38,911	39,500	101.5
Profit attributable to owners of parent		11,098	10,500	94.6	9,255	10,700	115.6	20,353	21,200	104.2
% to sales	Gross profit	26.6	27.0		27.5	27.8		27.0	27.4	
	SG&A expenses	22.9	23.7		24.0	24.0		23.4	23.8	
	Operating profit	3.7	3.4		3.6	3.8		3.6	3.6	
	Ordinary profit	3.8	3.4		3.7	3.8		3.7	3.7	
	Profit attributable to owners of parent	2.2	2.0		1.7	2.0		2.0	2.0	

BicCamera

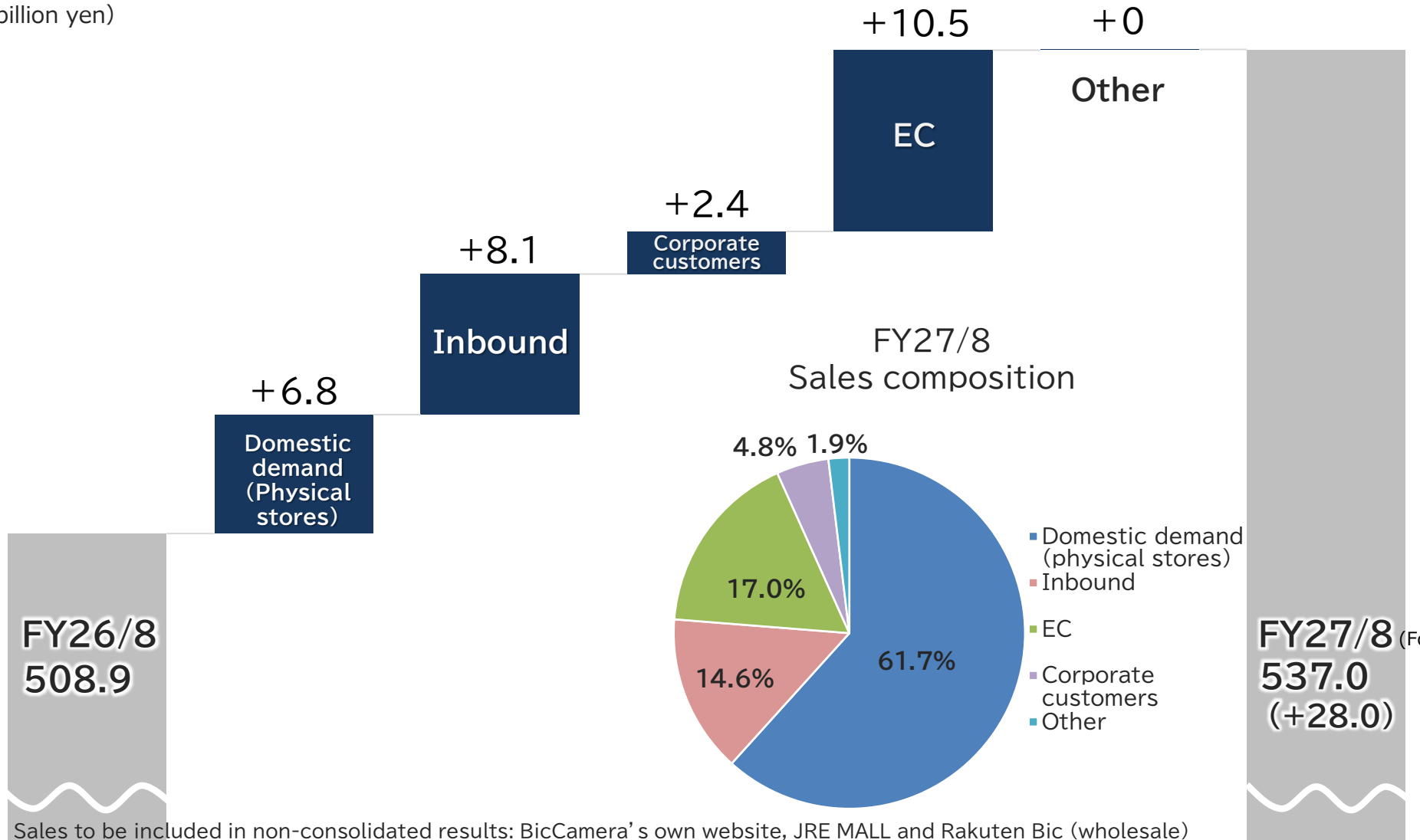
〈Non-Consolidated〉 Earnings Forecasts

(million yen, %)		1H			2H			Full year		
		FY2026/8	FY2027/8		FY2026/8	FY2027/8		FY2026/8	FY2027/8	
		Results	Forecast	YoY	Results	Forecast	YoY	Results	Forecast	YoY
Net sales		247,761	266,400	107.5	261,182	270,600	103.6	508,944	537,000	105.5
Operating profit		6,196	6,100	98.5	7,381	7,900	107.0	13,577	14,000	103.1
Ordinary profit		10,690	11,550	108.0	7,742	7,950	102.7	18,433	19,500	105.8
Profit income		8,426	9,300	110.4	3,240	4,700	145.1	11,667	14,000	120.0
% to sales	Gross profit	24.3	24.7		25.2	25.5		24.8	25.1	
	Gross profit excluding wholesale sales	25.4	25.8		26.3	26.6		25.9	26.2	
	SG&A expenses	21.8	22.4		22.4	22.6		22.1	22.5	
	Operating profit	2.5	2.3		2.8	2.9		2.7	2.6	
	Ordinary profit	4.3	4.3		3.0	2.9		3.6	3.6	
	Profit income	3.4	3.5		1.2	1.7		2.3	2.6	

〈Non-Consolidated〉 Net Sales Forecast

Change factors in non-consolidated net sales (YoY)

(billion yen)

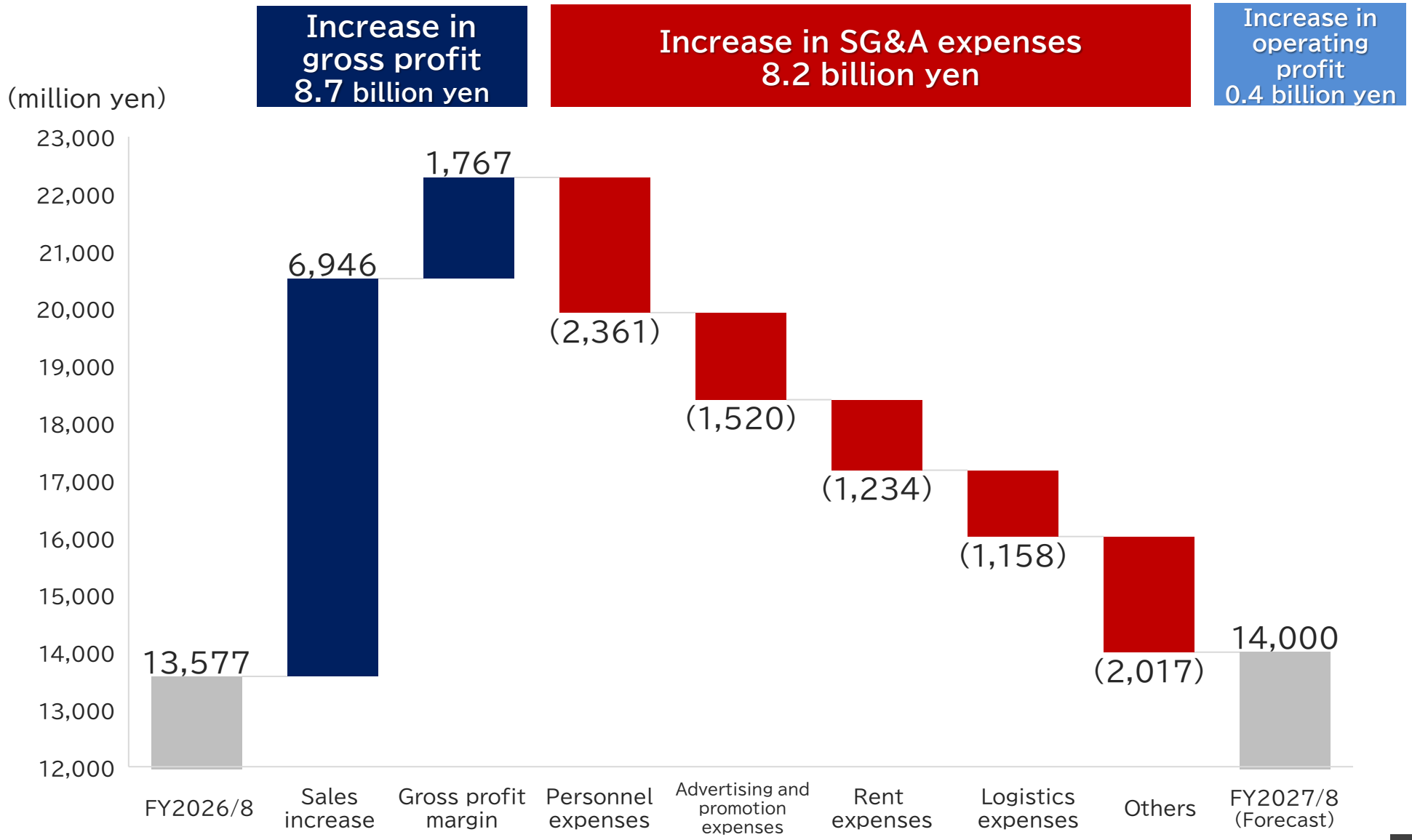


FY27/8 Sales composition

Note) Sales to be included in non-consolidated results: BicCamera's own website, JRE MALL and Rakuten Bic (wholesale)

BicCamera

〈Non-Consolidated〉 Operating Profit Forecast

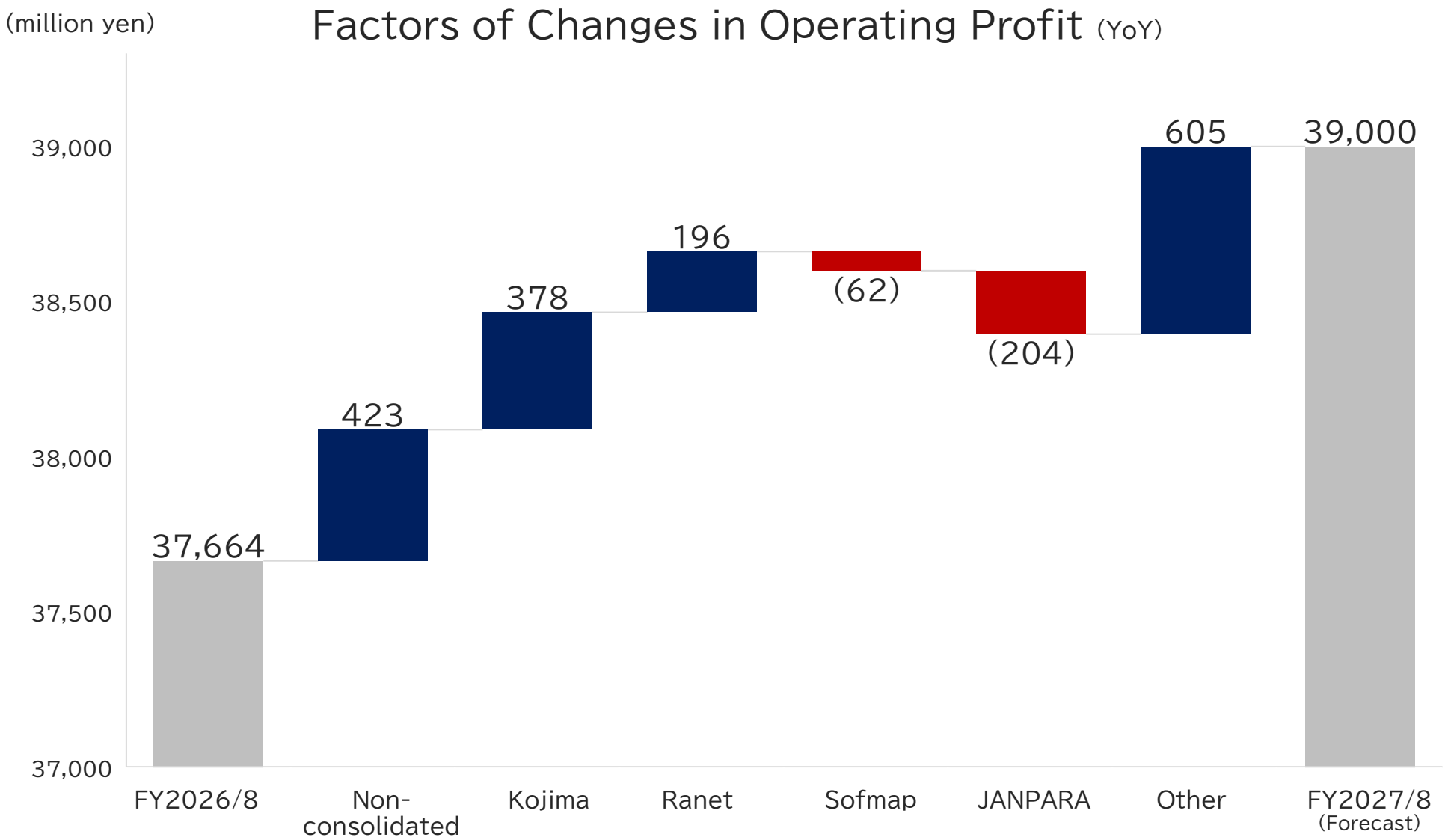


Earnings Forecasts for Subsidiaries

(million yen, %)	Kojima			Ranet			Nippon BS Broadcasting (Non-consolidated)		
	FY2026/8	FY2027/8		FY2026/8	FY2027/8		FY2026/8	FY2027/8	
	Results	Forecast	YoY	Results	Forecast	YoY	Results	Forecast	YoY
Net sales	297,632	300,000	100.8	230,811	233,412	101.1	11,144	12,000	107.7
Operating profit	8,622	9,000	104.4	10,596	10,792	101.8	1,821	2,100	115.3
Operating profit margin	2.9	3.0		4.6	4.6		16.3	17.5	
Ordinary profit	8,911	9,100	102.1	10,681	10,763	100.8	1,924	2,260	117.4

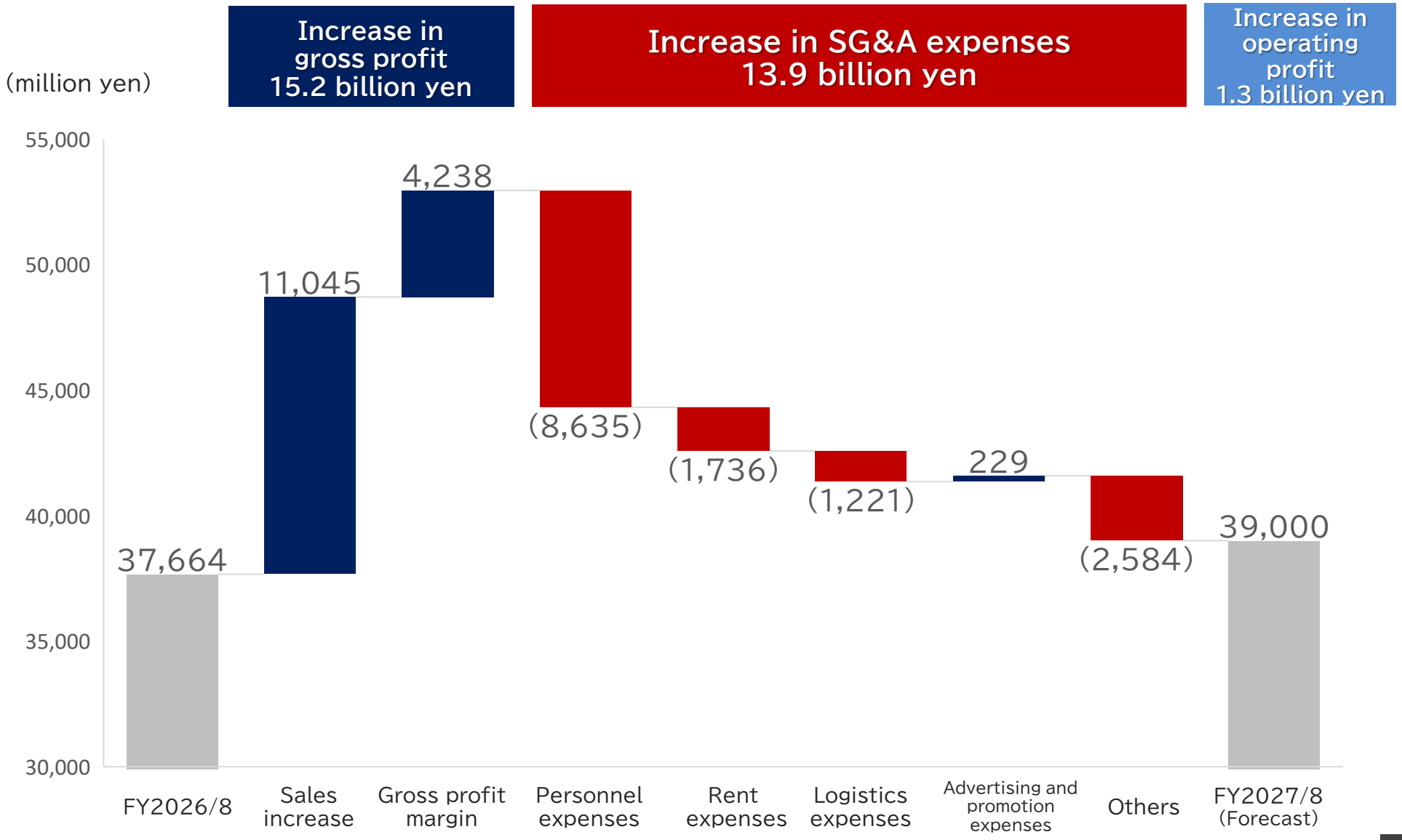
(million yen, %)	Sofmap (Non-consolidated)			JANPARA		
	FY2026/8	FY2027/8		FY2026/8	FY2027/8	
	Results	Forecast	YoY	Results	Forecast	YoY
Net sales	46,173	48,741	105.6	21,797	24,419	112.0
Operating profit	984	922	93.7	1,217	1,013	83.3
Operating profit margin	2.1	1.9		5.6	4.1	
Ordinary profit	1,139	1,179	103.5	1,176	980	83.4

〈Consolidated〉Operating Profit Forecast (1) By Company



BicCamera

〈Consolidated〉 Operating Profit Forecast (2) By Component



Return to Shareholders

		FY2022/8	FY2023/8	FY2024/8	FY2025/8	FY2026/8 (Scheduled)	FY2027/8 (Forecast)
Dividends per Share (yen)	**Total**	**15**	**15**	**33**	**41**	**48**	**50**
	1H	5	5	9	18	20	25
	2H	10	10	24	23	28	25
Total cash dividends (million yen)		2,580	2,567	5,649	7,019	8,220	—
Payout ratio (%)		45.2	87.4	40.6	40.2	40.4	40.4
Ratio of dividends to net assets (%)		1.9	1.9	3.9	4.4	4.7	—

Dividend policy

The Company considers shareholder returns as one of the most important management issues and its basic policy is to distribute profits appropriately according to earnings results.
Under the basic policy, we will work to achieve a consolidated dividend payout ratio of 40%.

Store Development

Store Opening Strategy (Plan vs. Actual)

Unit: Store			BicCamera	Kojima	Sofmap	JANPARA	Bic shuhan (Excluding those inside standalone stores)	(Reference) Air BIC
FY2026/8	Actual	Opening	4	2	0	6	1	2
		Closing	0	3	0	0	0	0
		Fiscal year-end	46	138	21	63	4	10
FY2027/8	Plan	Opening	2	2	0	10	0	1
		Closing	0	0	0	0	0	0
		Fiscal year-end	48	140	21	73	4	11

●BicCamera (non-consolidated)

New openings

- Jan. 30, 2026 BicCamera Select Sapporo Tanukikoji Store
- Mar. 14, 2026 BicCamera Ikebukuro West Exit IT tower Store
- Apr. 23, 2026 BicCamera Select Naha Kokusai-dori Store
- Aug. 29, 2026 BicCamera Urawa West Exit Store

●Group companies

New openings

- Oct. 8, 2025 Kojima & BicCamera Aeon Mall Sendai Kamisugi Store
- Dec. 5, 2025 Air BicCamera Fukuoka Airport International Terminal Store
- Dec. 9, 2025 Air BicCamera Ginza Store
- Dec. 19, 2025 BicCamera Liquor Hilton Narita Store
- Apr. 24, 2026 JANPARA Fuchu LE SIGNE Store
- May 29, 2026 Kojima & BicCamera COTOE Hashimoto Store
- May 29, 2026 JANPARA Kinshicho North Exit Store
- Jun. 12, 2026 JANPARA SMARK ISESAKI Store
- Jun. 19, 2026 JANPARA Nakagawa Store
- Aug. 6, 2026 JANPARA AEON MALL Shinrifu Store
- Aug. 27, 2026 JANPARA Mobile Plus Minami-Urawa Station Store
- Sep. 17, 2026 Kojima & BicCamera minanoba Kawaguchi Store
- 2026 2H Kojima & BicCamera AEON MALL Date Store (tentative)

Closing

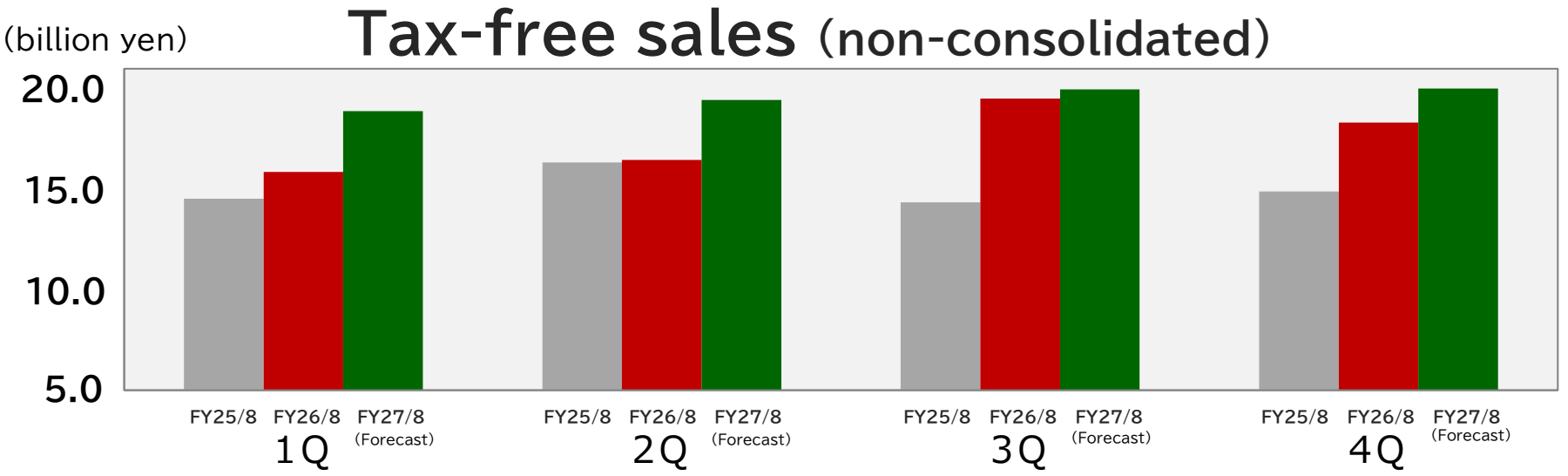
- Nov. 9, 2025 Kojima & BicCamera Narumi Store
- May 10, 2026 Kojima & BicCamera Hashimoto Store
- Jun. 7, 2026 Kojima & BicCamera AEON MALL Sakai Teppocho

BicCamera

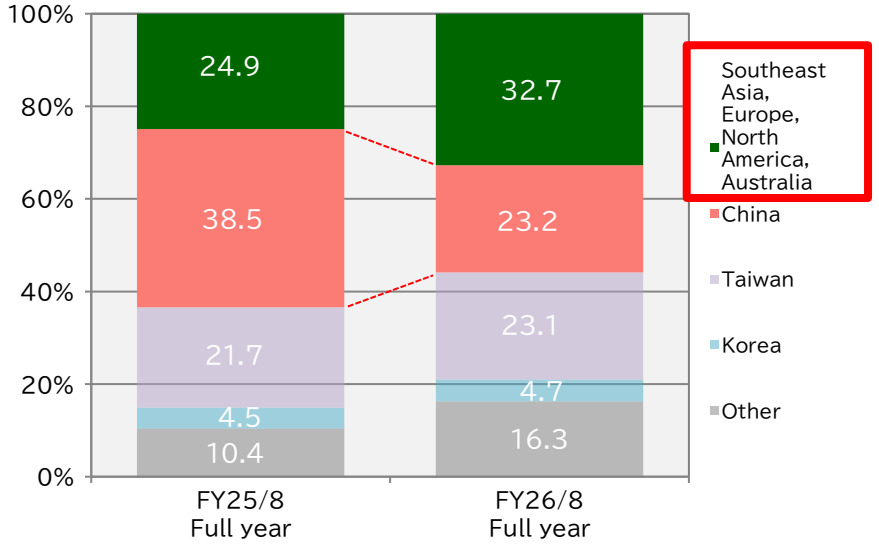
Inbound Business

Record-high net sales for the second consecutive year

Tax-free sales (non-consolidated)



Composition by nationality



Composition by products sold

